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Discrimination

Virginia M. Harmon
Interim Director

ANNUAL REPORT ON THE CITY'S PERFORMANCE IN IMPLEMENTING CHAPTER 12D.A OF THE SAN FRANCISCO ADMINISTRATIVE CODE

Presented to:

THE MAYOR AND THE BOARD OF SUPERVISORS

Submitted by:

The San Francisco Human Rights Commission

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ANNUAL REPORT

I. INTRODUCTION

A. REPORTING REQUIREMENTS OF CHAPTER 12D.A

B. CITYWIDE DIVERSITY TRACKING SYSTEM

II. EVALUATION OF THE CITY'S PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A

A. MAYOR'S ANNUAL GOALS

B. DEPARTMENTAL ENCUMBRANCES

III. RECOMMENDATIONS

I. INTRODUCTION

A. REPORTING REQUIREMENTS OF CHAPTER 12D.A.

Pursuant to Chapter 12D.A.18(B) of the San Francisco Administrative Code, the San Francisco Human Rights Commission ("HRC") is required to issue an annual report to the Mayor and the Board of Supervisors documenting, "...the progress of the City toward the goals stated in Section 12D.A.3 of this Ordinance...".

Section 12D.A.3 of the Ordinance sets forth the City's policy of ensuring full and equitable opportunities for Minority Business Enterprises ("MBE"), Woman Business Enterprises ("WBE"), and Local Business Enterprises ("LBE") in the City's contracting process.

B. CITYWIDE DIVERSITY TRACKING SYSTEM

The Citywide Diversity Tracking System ("System") provides the HRC and the Controller's Office contracting data about vendors, contractors and subcontractors who were awarded contracts by departments and received City dollars.

On February 1, 1999, the System became available for departmental use. Departments have had more than two years to become accustomed to the requirements of the System and to input the contracting information. In addition, HRC has conducted on-going training sessions with departments to ensure that departments are familiar with the System.

For this report, the data set consists of all contracting information departments have input into the System for the period of January 1, 1998 to February 28, 2001 when Department of Telecommunications and Information Services ("DTIS") staff extracted all data contained in the System.

II. EVALUATION OF THE CITY'S PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A

A. MAYOR'S ANNUAL GOALS

Mayor Willie L. Brown, Jr. has issued City-wide MBE/WBE participation goals for the 2000-2001 fiscal year pursuant to Chapter 12D.A.8(1). HRC uses these figures to gauge departmental and City-wide performance towards increasing utilization of certified firms. The Mayor's participation goals are as follows:

Goals	Architecture/ Engineering	Construction	Professional Services	Tele-Comm.	Purchasing
MBE	35%	33%	14%	15%	11%
WBE	15%	11%	12%	10%	9%

The data as entered into the System shows that, as of this date, MBE firms have received 28.60% of architectural and engineering services dollars expended by the City, and WBE firms have received 10.68% of such dollars. For construction services, MBE firms have received 21.16% of all dollars expended by the City, and WBE firms have received 9.97%. For professional services, MBE firms have received 3.57% of City dollars, and WBE firms have received 1.86%. MBE firms have received 0.02% of telecommunications dollars expended by the City, and WBE firms have received 0.81%. Finally, MBE firms have received 3.54% of City purchasing dollars, and WBE firms have received 2.89% (See Appendix 1 for tables and charts detailing current MBE and WBE utilization, measured against the Mayor's utilization goals, for all City departments).

Additionally, Appendix 2 contains tables demonstrating City-wide utilization of MBE and WBE firms as prime and subcontractors, by certain ethnicities.

B. DEPARTMENTAL ENCUMBRANCES

For this report, departments were requested to input complete and accurate contracting data for the time period January 1, 1998 to date. The System prompts departments to input contracting information, when the Controller's FAMIS system indicates that an encumbrance[1] has been established. Once an encumbrance is identified in the System, departments are required to

[1] An encumbrance indicates that an amount of money is available for a particular contractor and project.

enter contracting information, including the identification of any subcontractors as well as contract award amounts and payments to both the prime and subcontractors.

HRC staff evaluated departmental performance in inputting the required contracting data by determining the number of outstanding encumbrances for which departments have failed to input any contracting information.

Below is a table of the number of encumbrances reported by FAMIS System for the period of January 1, 1998 to date, for each of the identified departments. The first column under the "Encumbrances" heading represents the number of encumbrances in the System as of February 29, 2000. The second column represents the number of encumbrances as of February 28, 2001.

DEPARTMENTS	ENCUMBRANCES	
	02/29/2000	02/28/01
Airport Commission	1988	267
Department of Public Transportation-MUNI	2176	657
Department of Public Works	519	14
DTIS	757	0
Parking & Traffic Commission	199	98
Port Commission	797	8
Public Utilities Commission	2706	72
Office of the City Attorney	888	129
Department of Human Resources	627	213
Department of Human Services	1951	392
Department of Public Health	32,299	53,057*
Retirement Services	166	1
Treasurer/Tax Collector	392	17
Purchasing	380	23

*DTIS is currently working on an enhancement to the System to assist the Department of Public Health in its handling of its outstanding encumbrances.

HRC evaluation of the number of encumbrances remaining in the System shows that, compared to the previous annual report, the departments have all made significant progress towards reporting outstanding contract information. However, there still is room for improvement in this area.

III. RECOMMENDATIONS

Pursuant to Chapter 12D.A.18(B), the Commission recommends that the Mayor and the Board encourage City departments to continue their efforts to improve upon entering accurate and complete data into the System.

The Commission also recommends further outreach to certified firms in order to increase their utilization in City contracts.

Furthermore, because the data in the System shows that MBE and WBE firms continue to be underutilized (relative to their availability) in City contracts, the Commission recommends that the City continue implementing Chapter 12D.A.

APPENDIX 1

Departmental Progress towards meeting Mayor's MBE Goals
Prime and Sub Contracts

Data Gathered from January 1998 to February 2001

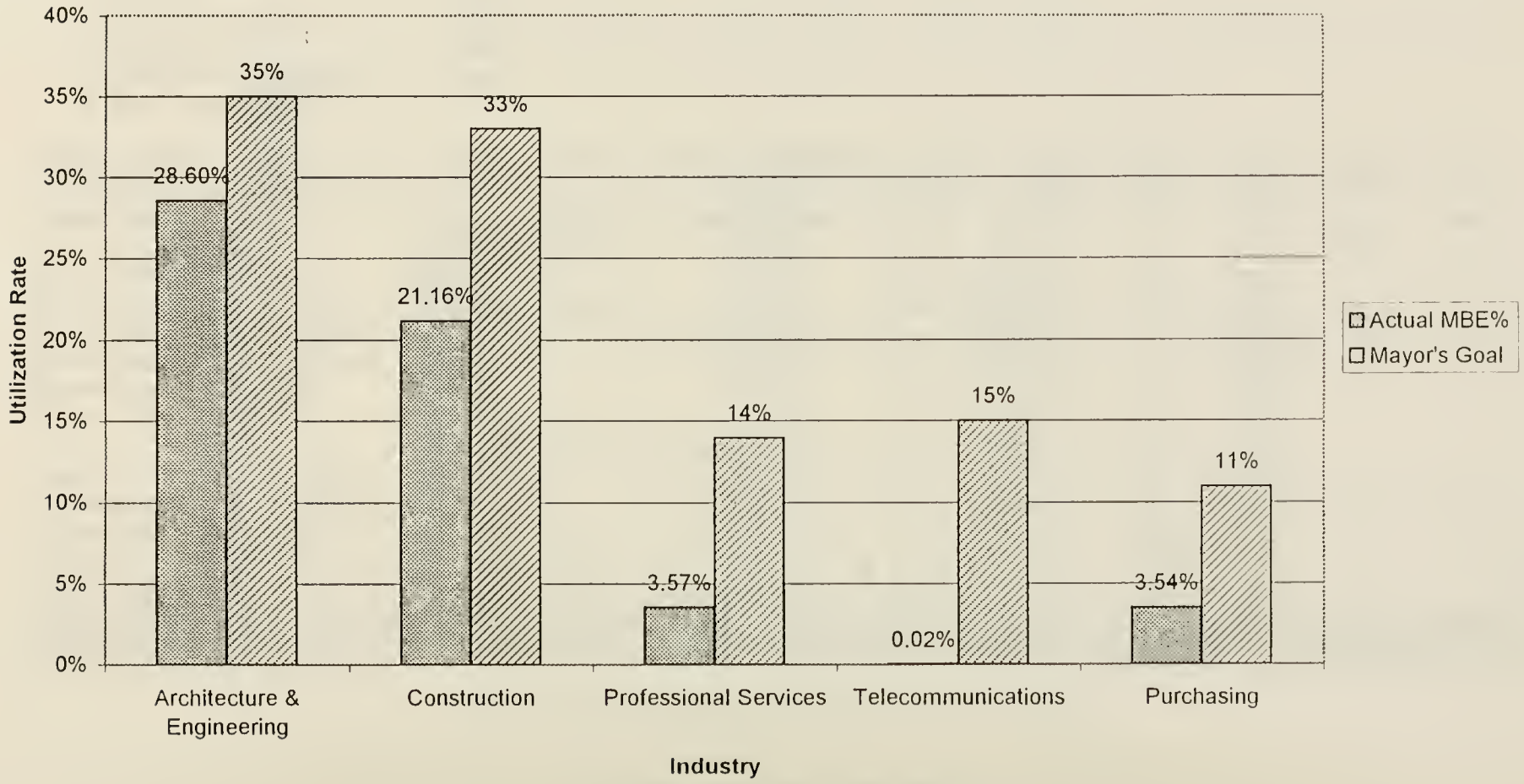
Department	Construction		A&E		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	15.49%	11.50%	5.14%	4.50%	4.82%	4.88%	1.01%	0.90%	----	----
Department of Public Transportation	18.45%	0.00%	----	----	0.00%	0.00%	1.07%	1.08%	----	----
Department of Public Works	28.86%	27.72%	31.84%	28.90%	8.34%	15.82%	1.93%	1.93%	----	----
Department of Telecommunications	----	----	----	----	1.21%	0.56%	1.14%	1.19%	0.02%	0.02%
Parking and Traffic Commission	----	----	0.00%	0.00%	0.00%	0.00%	1.19%	1.14%	----	----
Port	26.98%	21.66%	46.37%	----	14.79%	12.94%	1.31%	1.29%	----	----
Public Utilities Commission	37.05%	35.20%	8.61%	9.04%	3.46%	17.91%	1.98%	4.08%	----	----
Office of the City Attorney	----	----	----	----	0.00%	0.00%	2.23%	2.23%	----	----
Department of Human Resources	----	----	----	----	0.00%	0.00%	1.04%	1.00%	----	----
Department of Human Services	----	----	100.00%	100.00%	4.98%	0.08%	11.47%	11.45%	----	----
Department of Health Services	0.00%	0.00%	----	----	4.21%	1.17%	4.09%	4.02%	----	----
Retirement Services	----	----	----	----	0.04%	0.06%	0.93%	3.52%	----	----
Treasurer/Tax Collector	0.00%	0.00%	----	----	0.26%	2.68%	0.21%	0.21%	0.00%	0.00%
Other Departments	4.80%	4.80%	0.00%	0.00%	0.70%	0.13%	4.04%	3.96%	0.00%	0.01%
Department of Purchasing	----	----	----	----	0.00%	0.00%	7.14%	7.05%	----	----
All Departments	24.38%	21.16%	31.53%	28.60%	3.34%	3.57%	3.46%	3.54%	0.02%	0.02%

Major's MBE Goals	
Architecture & Engineering	35%
Construction	33%
Professional Services	14%
Telecommunications	15%
Purchasing	11%

Departmental Progress towards meeting Mayors MBE Goals
Prime and Sub Contracts

Actual MBE% Vs. Mayor's Goal

Data Gathered from January 1998 to February 2001



Departmental Progress towards meeting Mayor's WBE Goals
Prime and Sub Contracts

Data Gathered from January 1998 to February 2001

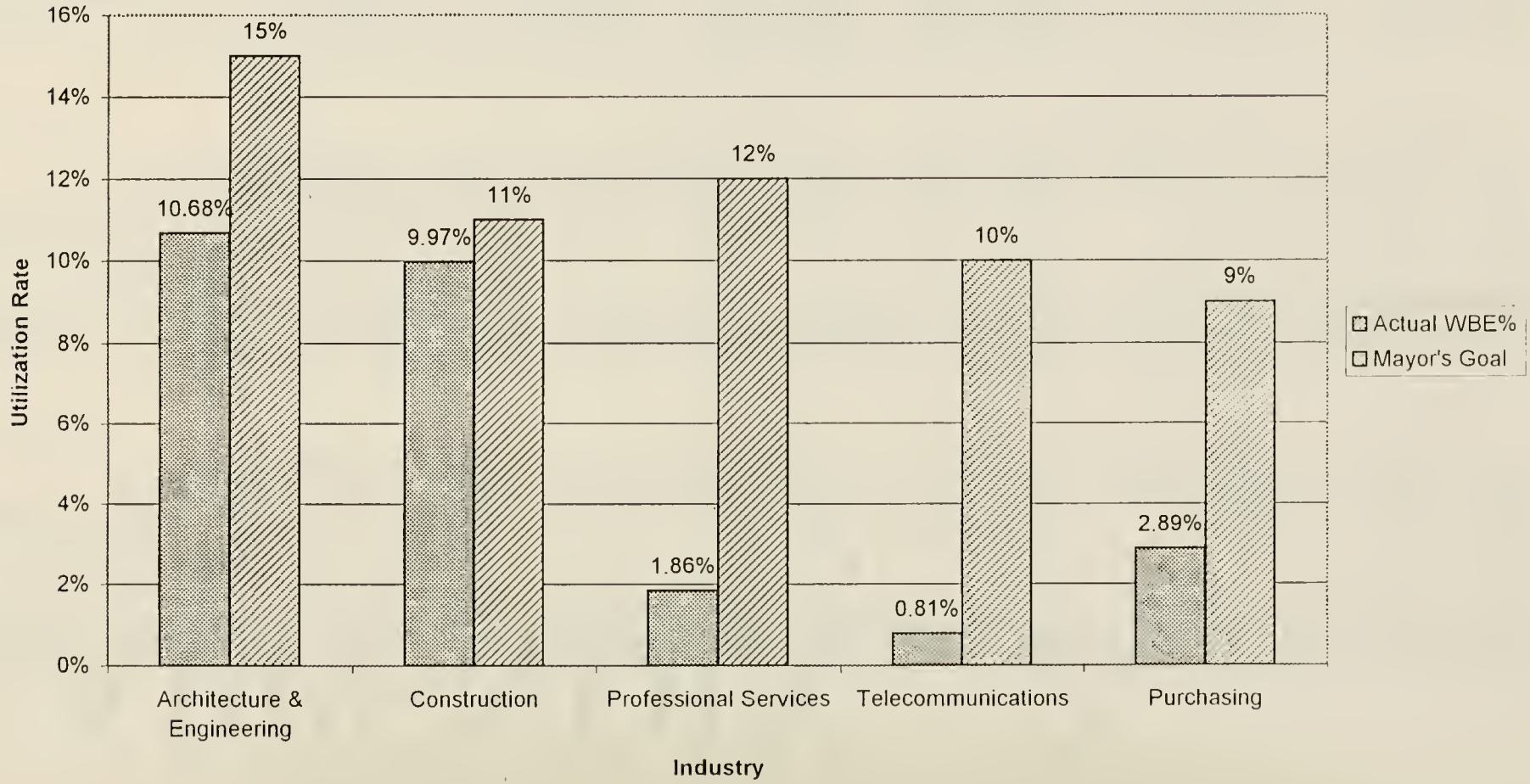
Department	Construction		A&E		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	6.94%	8.20%	5.09%	3.78%	2.58%	3.03%	1.26%	1.15%	----	----
Department of Public Transportation	1.80%	0.00%	----	----	0.00%	0.00%	14.39%	15.20%	----	----
Department of Public Works	3.89%	3.01%	10.99%	10.77%	1.37%	2.29%	1.99%	2.01%	----	----
Department of Telecommunications	----	----	----	----	1.41%	1.95%	0.30%	0.31%	0.13%	0.94%
Parking and Traffic Commission	----	----	0.00%	0.00%	0.00%	0.00%	0.81%	0.80%	----	----
Port	31.21%	18.52%	0.00%	----	10.06%	8.27%	0.49%	0.75%	----	----
Public Utilities Commission	12.74%	17.59%	2.87%	3.01%	2.04%	10.29%	0.73%	1.43%	----	----
Office of the City Attorney	----	----	----	----	0.07%	0.07%	0.00%	0.00%	----	----
Department of Human Resources	----	----	----	----	0.00%	0.00%	0.69%	0.69%	----	----
Department of Human Services	----	----	0.00%	0.00%	3.49%	0.06%	1.61%	1.60%	----	----
Department of Health Services	0.00%	0.00%	----	----	2.69%	1.01%	1.21%	1.21%	----	----
Retirement Services	----	----	----	----	0.00%	0.00%	0.05%	0.04%	----	----
Treasurer/Tax Collector	0.00%	0.00%	----	----	0.09%	0.89%	0.27%	0.27%	0.00%	0.00%
Other Departments	0.07%	0.07%	0.00%	0.00%	0.62%	0.54%	1.81%	2.00%	0.00%	0.00%
Department of Purchasing	----	----	----	----	0.00%	0.00%	2.79%	2.80%	----	----
All Departments	9.04%	9.97%	10.91%	10.68%	1.49%	1.86%	2.57%	2.89%	0.09%	0.81%

Major's WBE Goals	
Architecture & Engineering	15%
Construction	11%
Professional Services	12%
Telecommunications	10%
Purchasing	9%

Departmental Progress towards meeting Mayors WBE Goals
Prime and Sub Contracts

Actual WBE% Vs. Mayor's Goal

Data Gathered from January 1998 to February 2001



APPENDIX 2

Prime Data for All Departments (January 1998-February 2001)

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African America	8	1.5%	2	1.4%	20	0.5%	1,618	1.0%	1	0.5%	1,649	1.0%
Cert. Arab American	1	0.2%	0	0.0%	1	0.0%	267	0.2%	0	0.0%	269	0 2%
Cert. Asian American	45	8.6%	21	15.1%	62	1.6%	1,935	1.2%	0	0.0%	2,063	1 3%
Cert. Latino American	61	11.7%	7	5.0%	16	0.4%	753	0.5%	2	0.9%	839	0.5%
Cert. Non-Minority	148	28.4%	13	9.4%	99	2.6%	8,188	5.1%	4	1.8%	8,452	5.1%
Non-Minority	259	49.6%	96	69.1%	3,652	94.9%	147,232	92.0%	214	96 8%	151,453	91.9%
Total	522	100.0%	139	100.0%	3,850	100.0%	159,993	100.0%	221	100.0%	164,725	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African America	$3,728,627	0.5%	$69,751	0.1%	$1,009,464	0.2%	$7,283,848	1.2%	$2,599	0.0%	$12,094,289	0.7%
Cert. Arab American	$101,250	0.0%	$0	0.0%	$155,425	0.0%	$318,439	0.1%	$0	0.0%	$575,114	0.0%
Cert. Asian American	$27,147,218	4.0%	$15,675,198	14.7%	$7,025,277	1.7%	$9,734,189	1.6%	$0	0.0%	$59,581,882	3.3%
Cert. Latino American	$69,833,860	10.2%	$12,998,238	12.2%	$612,561	0.1%	$6,005,827	1.0%	$355	0.0%	$89,450,843	4.9%
Cert. Non-Minority	$87,728,787	12.8%	$25,349,354	23.7%	$14,883,570	3.6%	$23,165,351	3.8%	$152,079	1.1%	$151,279,140	8.3%
Non-Minority	$495,325,761	72.4%	$52,880,142	49.4%	$393,766,753	94.3%	$560,361,962	92.3%	$13,947,073	98.9%	$1,516,281,692	82.9%
Total	$683,865,503	100.0%	$106,972,683	100.0%	$417,453,050	100.0%	$606,869,617	100.0%	$14,102,107	100.0%	$1,829,262,960	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African America	$3,125,999	0.8%	$16,773	0.0%	$2,754,695	0.7%	$5,185,459	1.0%	$2,599	0.0%	$11,085,526	0.8%
Cert. Arab American	$101,250	0.0%	$0	0.0%	$155,425	0.0%	$289,132	0.1%	$0	0.0%	$545,807	0.0%
Cert. Asian American	$21,675,459	5.4%	$10,935,870	14.6%	$6,491,629	1.7%	$8,510,948	1.6%	$0	0.0%	$47,613,906	3.4%
Cert. Latino American	$40,734,946	10.2%	$10,704,658	14.3%	$914,583	0.2%	$5,054,788	1.0%	$355	0.0%	$57,409,330	4.1%
Cert. Non-Minority	$57,546,995	14.4%	$22,742,384	30.4%	$22,147,288	5.8%	$23,591,341	4.5%	$213,093	1.8%	$126,241,100	9.0%
Non-Minority	$277,795,781	69.3%	$30,446,558	40.7%	$348,646,062	91.5%	$485,337,636	91.9%	$11,895,969	98.2%	$1,154,122,006	82.6%
Total	$400,980,430	100.0%	$74,846,243	100.0%	$381,109,682	100.0%	$527,969,304	100.0%	$12,112,016	100.0%	$1,397,017,676	100.0%

Subcontracting Data for All Departments (January 1998-February 2001)

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African America	136	9.5%	40	8.3%	67	8.9%	0	0.0%	0	----	243	9.1%
Cert. Arab American	1	0.1%	2	0.4%	1	0.1%	0	0.0%	0	----	4	0.1%
Cert. Asian American	243	17.0%	97	20.2%	122	16.2%	3	33.3%	0	----	465	17.4%
Cert. Latino American	228	16.0%	47	9.8%	26	3.4%	1	11.1%	0	----	302	11.3%
Cert. Non-Minority	259	18.2%	53	11.0%	120	15.9%	0	0.0%	0	----	432	16.2%
Non-Minority	559	39.2%	242	50.3%	419	55.5%	5	55.6%	0	----	1,225	45.9%
Total	1,426	100.0%	481	100.0%	755	100.0%	9	100.0%	0	----	2,671	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African America	$9,808,171	8.0%	$1,489,194	5.0%	$2,643,281	12.4%	$0	----	$0	----	$13,940,646	8.0%
Cert. Arab American	$0	0.0%	$20,282	0.1%	$0	0.0%	$0	----	$0	----	$20,282	0.0%
Cert. Asian American	$17,552,857	14.3%	$4,026,977	13.6%	$3,329,278	15.6%	$0	----	$0	----	$24,909,112	14.3%
Cert. Latino American	$18,037,388	14.7%	$5,136,595	17.4%	$736,470	3.5%	$0	----	$0	----	$23,910,454	13.8%
Cert. Non-Minority	$17,483,032	14.2%	$1,941,786	6.6%	$2,248,890	10.5%	$0	----	$0	----	$21,673,708	12.5%
Non-Minority	$59,934,781	48.8%	$16,894,815	57.3%	$12,362,434	58.0%	$0	----	$0	----	$89,192,030	51.4%
Total	$122,816,229	100.0%	$29,509,650	100.0%	$21,320,352	100.0%	$0	----	$0	----	$173,646,232	100.0%
					0							

Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African America	$33,386,765	12.9%	$3,381,640	7.3%	$4,026,726	21.6%	$0	0.0%	$0	----	$40,795,131	12.6%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	0.0%
Cert. Asian American	$31,145,531	12.1%	$10,147,478	21.8%	$2,065,557	11.1%	$295,300	72.0%	$0	----	$43,653,866	13.5%
Cert. Latino American	$33,043,606	12.8%	$6,875,905	14.8%	$845,125	4.5%	$33,500	8.2%	$0	----	$40,798,136	12.6%
Cert. Non-Minority	$26,609,911	10.3%	$4,139,278	8.9%	$915,300	4.9%	$0	0.0%	$0	----	$31,664,489	9.8%
Non-Minority	$133,665,187	51.8%	$21,974,662	47.2%	$10,755,496	57.8%	$81,080	19.8%	$0	----	$166,476,425	51.5%
Total	$257,851,001	100.0%	$46,518,962	100.0%	$18,608,203	100.0%	$409,880	100.0%	$0	----	$323,388,046	100.0%

City and County of San Francisco

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C. DEPARTMENTAL ENCUMBRANCES

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On February 1, 1999, the System became available for departmental use. Departments have had more than three (3) years to become accustomed to the requirements of the System and input contracting information. In addition, Commission staff has conducted on-going training sessions with departments to ensure that departments are familiar with the System.

For this report, the data set consists of all contracting information departments have input into the System for the period of January 1, 1998 to February 28, 2002 when the Department of Telecommunications and Information Services ("DTIS") staff extracted all data contained in the System.

II. EVALUATION OF THE CITY'S PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A

A. MAYOR'S ANNUAL GOALS

On July 5, 2001, Mayor Willie L. Brown, Jr. issued City-wide MBE/WBE participation goals for Fiscal Year 2001-2002 pursuant to Chapter 12D.A.8(1). The Commission uses these figures to gauge departmental and citywide performance towards increasing utilization of certified firms. The Mayor's participation goals are as follows:

Goals	Architecture/ Engineering	Construction	Professional Services	Tele-Comm.	Purchasing
MBE	34%	33%	13%	12%	12%
WBE	14%	13%	11%	9%	8%

With the data entered into the System by all contract-awarding departments, the System is able to measure a departments' progress with that of the Mayor's goals. They are as follows:

- MBE firms received 29.71 % of all dollars awarded for architectural and engineering contracts, while WBE firms received 20.94%.

- MBE firms received 22.17% of all dollars awarded for construction contracts, while WBE firms received 7.54%.

- MBE firms received 4.56% of all dollars for professional services contracts, while WBE firms received 2.36%.

- MBE firms received 0.01% of all dollars awarded for telecommunications contracts, while WBE firms received 0.08%.

- MBE firms received 4.04% of all dollars awarded for purchasing contracts, while WBE firms received 2.44%.

(Appendix 1 demonstrates the City's departments' progress towards meeting the Mayor's Annual MBE and WBE goals. Appendix 2 contains tables demonstrating "City-wide" utilization of (individual ethnicities) MBE and WBE firms as prime and subcontractors.)

B. MBE AND WBE UTILIZATION BY FISCAL YEAR FROM 1998 - 2002

For this report, MBE and WBE utilization, as entered by all participating departments, is analyzed by each fiscal year from 1998 to 2002. Their utilization is exhibited for prime contracts, subcontracts, award and payment. The report further identifies their utilization by ethnicity and industry.

For example, in the fiscal year 1998-1999, certified Asian American firms received 27-construction contracts ("City-wide") in which the firms participated as prime contractors. Those contracts represented $13,595,166 awarded and ultimately $15,156,990 in payments. During the same time period, Latino American firms received 187 purchasing contracts in which they participated as prime vendors. Those contracts amounted to $1,658,883 awarded and ultimately $1,3319,691 in payments.

(See Appendix 3 for detailed tables of departmental utilization of MBE and WBE firms by fiscal year.)

Additionally, Appendix 4 and 5 demonstrates the fiscal year utilization of MBE, WBE and non-M/WBE firms (by industry) by award and payment, respectively.

C. ENCUMBRANCES

For this report, departments were requested to input complete and accurate contracting data for the time period January 1, 1998 to date. The System prompts departments to input contracting information, when the Controller's FAMIS system indicates that an encumbrance[1] has been established. Once an encumbrance is identified in the System, departments are required to enter contracting information, including the identification of any subcontractors as well as contract award amounts and payments to both the prime and subcontractors.

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[1] An encumbrance indicates that an amount of money is available for a particular contractor and project.

Commission staff evaluated departmental performance in inputting the required contracting data by determining the number of outstanding encumbrances for which departments have failed to input any contracting information.

Below is a table of the number of encumbrances reported by FAMIS System for the period of January 1, 1998 to date, for each of the identified departments. The first column under the "Encumbrances" heading represents the number of encumbrances in the System as of February 28, 2001. The second column represents the number of encumbrances as of February 28, 2002.

DEPARTMENTS	ENCUMBRANCES	
	02/28/01	02/28/02
Airport Commission	267	249
Department of Public Transportation-MUNI	657	537
Department of Public Works*	14	38
DTIS	0	1
Parking & Traffic Commission	98	128
Port Commission	8	48
Public Utilities Commission	72	44
Office of the City Attorney	129	178
Department of Human Resources	213	1089
Department of Human Services	392	512
Department of Public Health**	53,057	12034
Retirement Services	1	0
Treasurer/Tax Collector	17	6
Purchasing	23	69

* DTIS is currently working on enhancements to the System to facilitate the Mascone Center Project.
** DTIS created an enhancement to the System to assist the Department of Public Health in handling its encumbrances.

Commission evaluation of the number of encumbrances remaining in the System shows that, compared to the previous annual report, the departments continue to show a committed effort to reduce the number of encumbrances. However, there still is room ample room for improvement in this area.

III. RECOMMENDATIONS

Pursuant to Chapter 12D.A.18(B), the Commission recommends that the Mayor and the Board encourage City departments to dedicate renewed efforts to improve upon entering accurate and complete data into the System.

The Commission also recommends further outreach to certified firms in order to increase their utilization in City contracts.

Furthermore, because the data in the System shows that MBE and WBE firms continue to be underutilized (relative to their availability) in City contracts, the Commission recommends that the City continue implementing Chapter 12D.A.

Departmental Progress towards meeting Mayor's MBE Goals
Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to February 2002

Department	Construction		A&E		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	11.64%	15.79%	8.14%	2.21%	4.32%	5.72%	1.15%	1.07%	----	----
Department of Public Transportation	18.45%	0.00%	0.00%	0.00%	0.00%	0.00%	1.34%	1.26%	----	----
Department of Public Works	24.12%	30.95%	30.45%	23.66%	12.34%	15.72%	2.33%	2.33%	----	----
Department of Telecommunications	----	----	----	----	0.83%	0.48%	1.26%	1.23%	0.02%	0.01%
Parking and Traffic Commission	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.16%	1.13%	----	----
Port	28.60%	19.68%	0.49%	0.00%	11.63%	12.35%	1.17%	1.11%	0.00%	----
Public Utilities Commission	38.71%	40.98%	8.61%	9.04%	6.56%	18.03%	2.13%	3.87%	----	----
Office of the City Attorney	----	----	----	----	0.00%	0.00%	1.99%	1.99%	----	----
Department of Human Resources	----	----	----	----	0.00%	0.00%	0.79%	0.78%	----	----
Department of Human Services	----	----	100.00%	100.00%	0.56%	0.06%	11.11%	11.14%	----	----
Department of Health Services	0.00%	0.00%	----	----	4.02%	1.08%	4.57%	4.54%	----	----
Retirement Services	----	----	----	----	0.04%	0.04%	0.52%	2.40%	----	----
Treasurer/Tax Collector	0.00%	0.00%	----	----	0.74%	2.29%	0.14%	0.08%	0.00%	0.00%
Other Departments	4.25%	0.38%	2.16%	9.69%	0.11%	0.08%	4.82%	4.09%	0.00%	0.01%
Department of Purchasing	----	----	----	----	0.00%	0.00%	6.75%	6.72%	----	----
All Departments	22.17%	26.82%	29.71%	23.23%	4.56%	3.82%	4.04%	3.67%	0.01%	0.01%

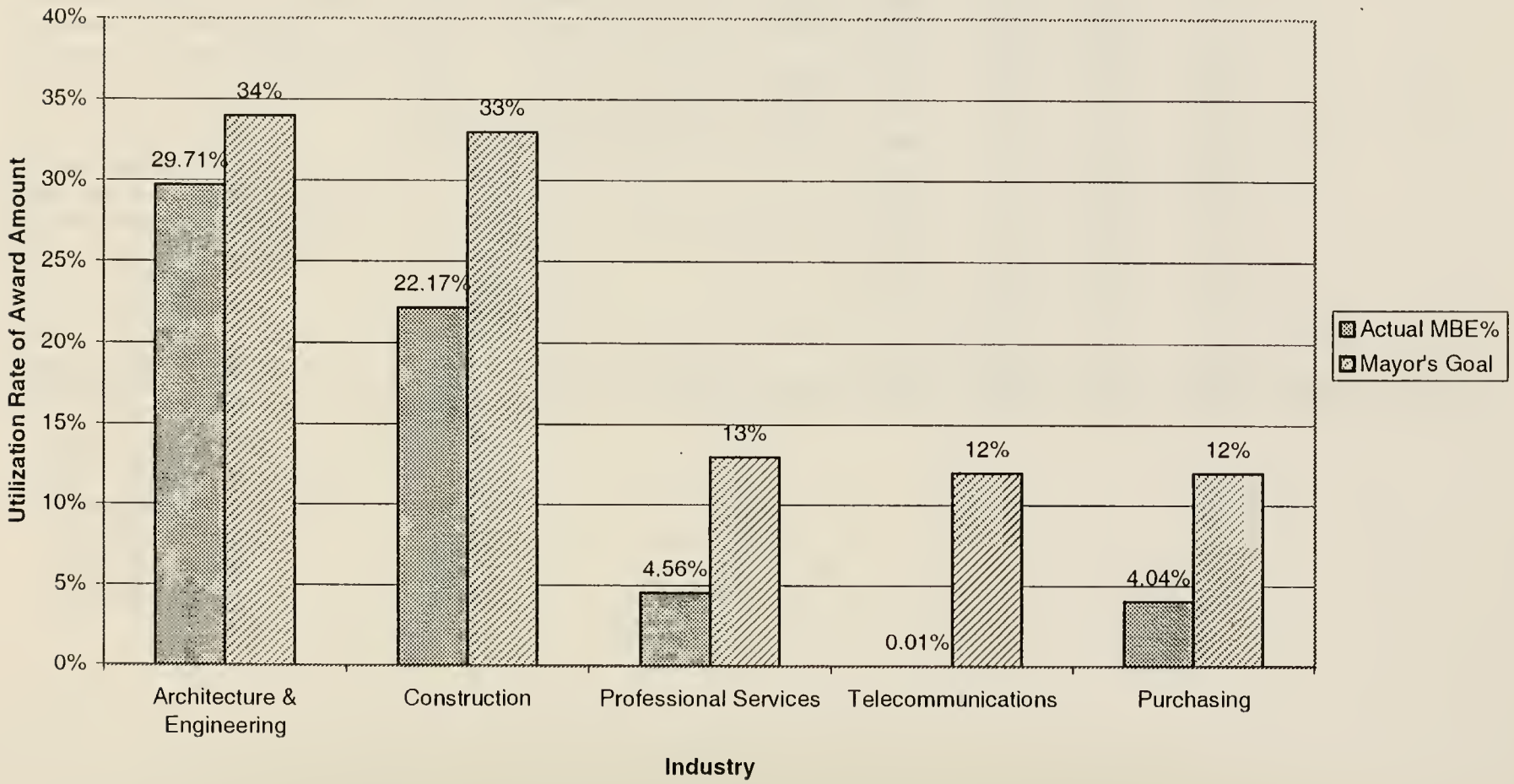
Major's MBE Goals

Architecture & Engineering	34%
Construction	33%
Professional Services	13%
Telecommunications	12%
Purchasing	12%

Departmental Progress towards meeting Mayor's MBE Goals
Prime and Sub Contracts

Actual MBE% Vs. Mayor's Goal

Data Gathered from January 1998 to February 2002



Departmental Progress towards meeting Mayor's WBE Goals
Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to February 2002

Department	Construction		A&E		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	6.45%	8.66%	3.73%	1.62%	2.61%	2.46%	1.21%	1.10%	----	----
Department of Public Transportation	1.80%	0.00%	0.00%	0.00%	0.00%	0.00%	13.35%	14.01%	----	----
Department of Public Works	3.19%	3.92%	12.18%	10.95%	4.35%	3.49%	1.69%	1.71%	----	----
Department of Telecommunications	----	----	----	----	0.88%	1.20%	0.27%	0.28%	0.12%	0.68%
Parking and Traffic Commission	0.00%	0.00%	0.00%	0.00%	0.26%	0.00%	0.86%	0.85%	----	----
Port	22.82%	16.84%	0.00%	0.00%	6.86%	7.59%	0.70%	0.83%	0.00%	0.00%
Public Utilities Commission	13.88%	14.93%	2.87%	3.01%	4.16%	9.20%	0.73%	1.22%	----	----
Office of the City Attorney	----	----	----	----	0.04%	0.04%	0.08%	0.08%	----	----
Department of Human Resources	----	----	----	----	0.00%	0.00%	0.48%	0.48%	----	----
Department of Human Services	----	----	0.00%	0.00%	0.28%	0.04%	1.30%	1.29%	----	----
Department of Health Services	35.79%	35.79%	----	----	2.84%	0.95%	1.12%	1.12%	----	----
Retirement Services	----	----	----	----	0.00%	0.00%	0.03%	0.03%	----	----
Treasurer/Tax Collector	0.00%	0.00%	----	----	0.25%	0.74%	0.06%	0.09%	0.00%	0.00%
Other Departments	0.06%	0.01%	0.52%	1.73%	0.16%	0.31%	1.75%	1.94%	0.00%	0.00%
Department of Purchasing	----	----	----	----	0.00%	0.00%	2.46%	2.44%	----	----
All Departments	7.54%	9.51%	11.89%	10.74%	2.36%	1.68%	2.44%	2.68%	0.08%	0.57%

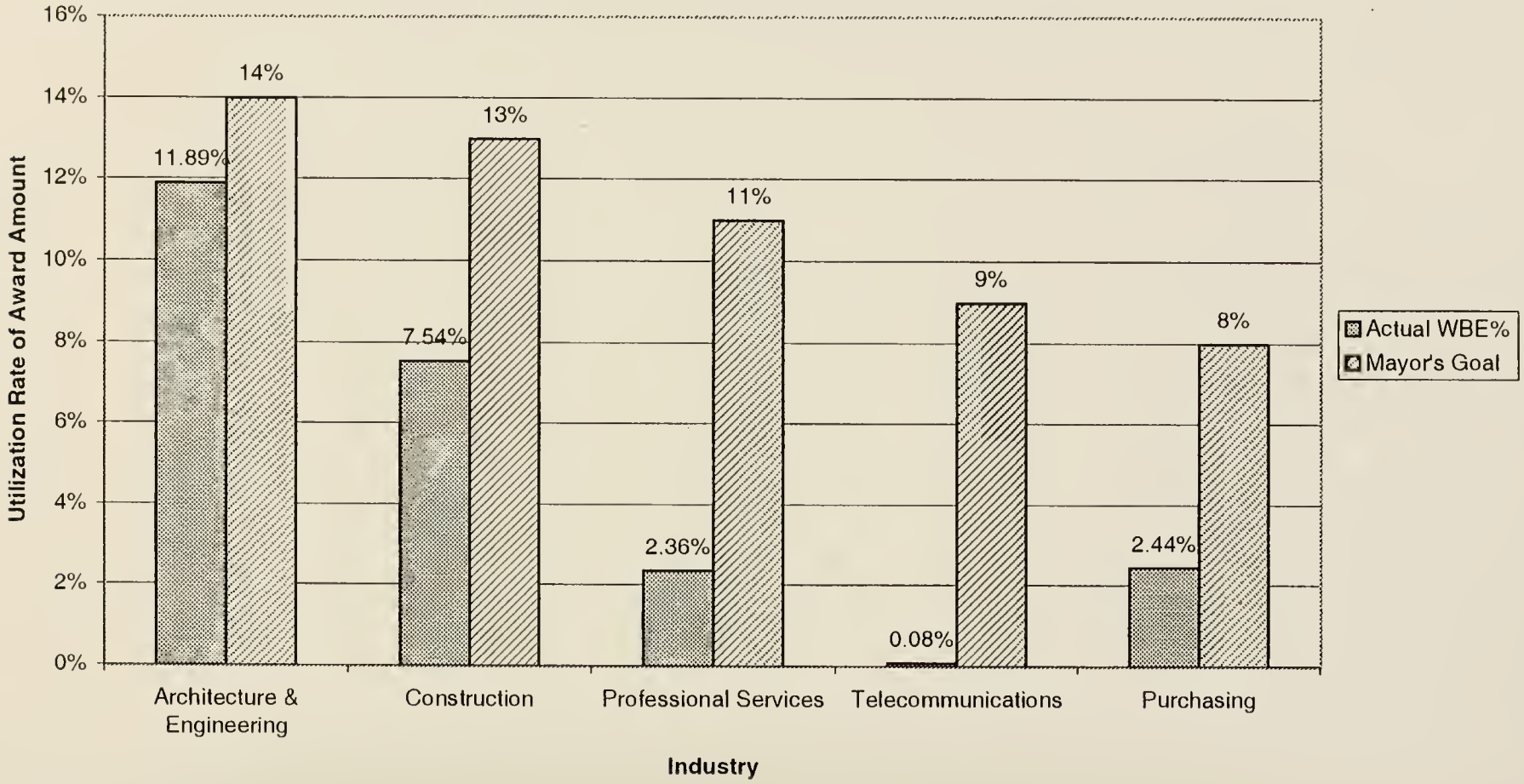
Major's WBE Goals

Architecture & Engineering	14%
Construction	13%
Professional Services	11%
Telecommunications	9%
Purchasing	8%

Departmental Progress towards meeting Mayor's WBE Goals
Prime and Sub Contracts

Actual WBE% Vs. Mayor's Goal

Data Gathered from January 1998 to February 2002



All Departments

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	13	1.6%	2	1.3%	25	0.5%	1,541	0.7%	3	1.2%	1,584	0.7%
Cert. Arab American	3	0.4%	0	0.0%	2	0.0%	98	0.0%	0	0.0%	103	0.0%
Cert. Asian American	74	9.4%	20	12.7%	72	1.4%	2,851	1.4%	0	0.0%	3,017	1.4%
Cert. Latino American	91	11.5%	6	3.8%	18	0.4%	1,029	0.5%	2	0.8%	1,146	0.5%
Cert. Non-Minority	218	27.6%	20	12.7%	160	3.2%	11,134	5.4%	4	1.7%	11,536	5.4%
Non-Minority	392	49.6%	109	69.4%	4,738	94.5%	190,849	92.0%	232	96.3%	196,320	91.9%
Total	791	100.0%	157	100.0%	5,015	100.0%	207,502	100.0%	241	100.0%	213,706	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$7,702,306	0.7%	$69,751	0.1%	$530,273	0.1%	$7,418,521	0.9%	$155,064	1.0%	$15,875,915	0.6%
Cert. Arab American	$166,720	0.0%	$0	0.0%	$155,425	0.0%	$285,354	0.0%	$0	0.0%	$607,499	0.0%
Cert. Asian American	$65,347,501	5.7%	$7,014,742	6.8%	$10,483,177	1.7%	$14,748,788	1.8%	$0	0.0%	$97,594,208	3.6%
Cert. Latino American	$91,517,599	8.0%	$12,681,341	12.4%	$4,003,786	0.7%	$9,605,492	1.2%	$355	0.0%	$117,808,575	4.4%
Cert. Non-Minority	$119,555,081	10.5%	$27,753,191	27.1%	$31,563,667	5.2%	$35,653,346	4.3%	$152,079	1.0%	$214,677,365	8.0%
Non-Minority	$853,190,302	75.0%	$54,956,006	53.6%	$561,438,631	92.3%	$764,070,612	91.9%	$15,311,398	98.0%	$2,248,966,948	83.4%
Total	$1,137,479,510	100.0%	$102,475,031	100.0%	$608,174,960	100.0%	$831,782,114	100.0%	$15,618,897	100.0%	$2,695,530,512	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$7,312,912	1.2%	$42,785	0.0%	$2,635,265	0.4%	$5,017,804	0.7%	$150,864	0.9%	$15,159,629	0.7%
Cert. Arab American	$177,146	0.0%	$0	0.0%	$353,573	0.1%	$96,929	0.0%	$0	0.0%	$627,647	0.0%
Cert. Asian American	$44,748,959	7.1%	$7,463,658	7.8%	$5,292,493	0.9%	$13,073,925	1.7%	$0	0.0%	$70,579,034	3.3%
Cert. Latino American	$64,185,977	10.2%	$13,065,720	13.6%	$14,419,664	2.3%	$8,461,165	1.1%	$355	0.0%	$100,132,882	4.7%
Cert. Non-Minority	$93,066,876	14.8%	$26,760,970	27.8%	$31,826,853	5.2%	$34,294,938	4.5%	$213,093	1.2%	$186,162,731	8.8%
Non-Minority	$420,777,159	66.8%	$48,791,740	50.8%	$560,819,449	91.1%	$707,528,334	92.1%	$16,885,951	97.9%	$1,754,802,633	82.5%
Total	$630,269,029	100.0%	$96,124,873	100.0%	$615,347,297	100.0%	$768,473,094	100.0%	$17,250,263	100.0%	$2,127,464,556	100.0%

All Departments

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	137	6.0%	25	4.6%	94	7.6%	1	10.0%	0	----	257	6.3%
Cert. Arab American	2	0.1%	2	0.4%	7	0.6%	0	0.0%	0	----	11	0.3%
Cert. Asian American	356	15.5%	95	17.5%	185	14.9%	2	20.0%	0	----	638	15.6%
Cert. Latino American	320	13.9%	44	8.1%	37	3.0%	1	10.0%	0	----	402	9.8%
Cert. Non-Minority	504	22.0%	100	18.4%	252	20.2%	1	10.0%	0	----	857	20.9%
Non-Minority	975	42.5%	277	51.0%	670	53.8%	5	50.0%	0	----	1,927	47.1%
Total	2,294	100.0%	543	100.0%	1,245	100.0%	10	100.0%	0	----	4,092	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$24,491,107	6.5%	$1,576,660	3.9%	$2,316,058	9.0%	$0	0.0%	$0	----	$28,383,824	6.4%
Cert. Arab American	$1,480,500	0.4%	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$1,480,500	0.3%
Cert. Asian American	$46,265,017	12.3%	$8,152,490	20.0%	$4,708,354	18.2%	$227,300	55.5%	$0	----	$59,353,161	13.3%
Cert. Latino American	$51,024,823	13.5%	$6,474,826	15.9%	$848,369	3.3%	$33,500	8.2%	$0	----	$58,381,518	13.1%
Cert. Non-Minority	$65,090,007	17.2%	$6,193,701	15.2%	$3,968,260	15.4%	$68,000	16.6%	$0	----	$75,319,968	16.9%
Non-Minority	$189,305,679	50.1%	$18,450,200	45.2%	$14,005,680	54.2%	$81,080	19.8%	$0	----	$221,842,639	49.9%
Total	$377,657,133	100.0%	$40,847,877	100.0%	$25,846,721	100.0%	$409,880	100.0%	$0	----	$444,761,611	100.0%

Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$13,198,881	5.7%	$753,550	2.2%	$3,094,402	9.1%	$8,544	100.0%	$0	----	$17,055,377	5.7%
Cert. Arab American	$0	0.0%	$58,800	0.2%	$131,991	0.4%	$0	0.0%	$0	----	$190,791	0.1%
Cert. Asian American	$31,754,347	13.8%	$3,844,947	11.4%	$4,095,542	12.0%	$0	0.0%	$0	----	$39,694,836	13.3%
Cert. Latino American	$35,972,585	15.6%	$6,108,893	18.0%	$890,820	2.6%	$0	0.0%	$0	----	$42,972,298	14.4%
Cert. Non-Minority	$44,022,459	19.1%	$3,679,502	10.9%	$6,552,445	19.2%	$0	0.0%	$0	----	$54,254,406	18.2%
Non-Minority	$105,491,237	45.8%	$19,420,804	57.3%	$19,329,191	56.7%	$0	0.0%	$0	----	$144,241,232	48.3%
Total	$230,439,509	100.0%	$33,866,496	100.0%	$34,094,391	100.0%	$8,544	100.0%	$0	----	$298,408,940	100.0%

Prime Contracts in All Departments: Fiscal Year 1997-1998

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	0.9%	0	0.0%	2	0.3%	262	0.9%	1	2.0%	266	0.9%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	6	5.5%	2	5.7%	9	1 1%	208	0.7%	0	0.0%	225	0.7%
Cert. Latino American	9	8.2%	0	0.0%	5	0.6%	192	0.7%	1	2.0%	207	0.7%
Cert. Non-Minority	24	21.8%	3	8.6%	33	4.2%	1,683	5.8%	2	3.9%	1,745	5.8%
Non-Minority	70	63.6%	30	85.7%	745	93.8%	26,726	91.9%	47	92.2%	27,618	91.9%
Total	110	100.0%	35	100.0%	794	100.0%	29,071	100.0%	51	100.0%	30,061	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$285,648	0.1%	$0	0.0%	$4,160	0.0%	$466,589	0.3%	$132,465	16.1%	$888,862	0.2%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%
Cert. Asian American	$2,823,753	0.9%	$333,805	6.5%	$114,655	0.2%	$1,594,332	1.2%	$0	0.0%	$4,866,546	0.9%
Cert Latino American	$3,680,314	1.2%	$0	0.0%	$396,134	0.6%	$1,406,642	1.0%	$197	0.0%	$5,483,287	1.1%
Cert. Non-Minority	$5,154,507	1.7%	$201,568	3.9%	$3,663,465	5.2%	$10,858,090	7.9%	$11,660	1.4%	$19,889,291	3.8%
Non-Minority	$293,374,405	96.1%	$4,601,220	89.6%	$66,140,721	94.1%	$123,449,679	89.6%	$678,162	82.5%	$488,244,186	94.0%
Total	$305,318,627	100.0%	$5,136,594	100.0%	$70,319,135	100.0%	$137,775,333	100.0%	$822,484	100.0%	$519,372,172	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$285,648	0.2%	$0	0.0%	$403,565	0.7%	$421,864	0.4%	$132,464	3.2%	$1,243,542	0.4%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%
Cert. Asian American	$2,681,379	2.2%	$355,381	8.0%	$113,894	0.2%	$1,598,673	1.4%	$0	0.0%	$4,749,327	1.6%
Cert. Latino American	$3,446,157	2.8%	$0	0.0%	$653,780	1.2%	$1,532,593	1.3%	$197	0.0%	$5,632,727	1.9%
Cert. Non-Minority	$4,333,747	3.5%	$249,860	5.6%	$3,715,645	6.8%	$11,885,415	10.3%	$97,705	2.4%	$20,282,372	6.7%
Non-Minority	$111,807,080	91.2%	$3,855,820	86.4%	$49,522,626	91.0%	$100,216,666	86.7%	$3,858,830	94.4%	$269,261,023	89.4%
Total	$122,554,012	100.0%	$4,461,061	100.0%	$54,409,510	100.0%	$115,655,212	100.0%	$4,089,197	100.0%	$301,168,992	100.0%

Sub Contracts in All Departments: Fiscal Year 1997-1998

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	14	5.7%	1	4.0%	8	5.6%	0	0.0%	0	----	23	5.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	----	0	0.0%
Cert. Asian American	49	19.9%	2	8.0%	13	9.2%	2	22.2%	0	----	66	15.6%
Cert. Latino American	26	10.6%	0	0.0%	5	3.5%	1	11.1%	0	----	32	7.6%
Cert. Non-Minority	60	24.4%	7	28.0%	37	26.1%	1	11.1%	0	----	105	24.9%
Non-Minority	97	39.4%	15	60.0%	79	55.6%	5	55.6%	0	----	196	46.4%
Total	246	100.0%	25	100.0%	142	100.0%	9	100.0%	0	----	422	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$7,040,847	6.4%	$15,000	3.6%	$4,300	0.5%	$0	0.0%	$0	----	$7,060,147	6.4%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	0.0%
Cert. Asian American	$10,960,462	10.0%	$15,580	3.8%	$110,562	13.7%	$227,300	55.5%	$0	----	$11,313,904	10.2%
Cert. Latino American	$13,499,924	12.3%	$0	0.0%	$171,500	21.2%	$33,500	8.2%	$0	----	$13,704,924	12.3%
Cert. Non-Minority	$12,731,146	11.6%	$252,528	60.8%	$96,030	11.9%	$68,000	16.6%	$0	----	$13,147,704	11.8%
Non-Minority	$65,138,804	59.6%	$132,259	31.8%	$424,866	52.6%	$81,080	19.8%	$0	----	$65,777,009	59.3%
Total	$109,371,184	100.0%	$415,367	100.0%	$807,258	100.0%	$409,880	100.0%	$0	----	$111,003,688	100.0%

0

Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$4,356,965	6.9%	$0	0.0%	$157,346	5.6%	$0	----	$0	----	$4,514,312	6.8%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	----	$0	0.0%
Cert. Asian American	$9,248,450	14.6%	$15,580	5.6%	$387,325	13.7%	$0	----	$0	----	$9,651,355	14.5%
Cert. Latino American	$9,062,757	14.3%	$0	0.0%	$124,314	4.4%	$0	----	$0	----	$9,187,071	13.8%
Cert. Non-Minority	$8,015,352	12.7%	$106,842	38.5%	$977,780	34.6%	$0	----	$0	----	$9,099,974	13.7%
Non-Minority	$32,630,701	51.5%	$155,123	55.9%	$1,175,134	41.6%	$0	----	$0	----	$33,960,958	51.1%
Total	$63,314,225	100.0%	$277,545	100.0%	$2,821,899	100.0%	$0	----	$0	----	$66,413,669	100.0%

Prime Contracts in All Departments: Fiscal Year 1998-1999

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	2	1.0%	1	3.1%	5	0.4%	501	1.0%	1	1.0%	510	0.9%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	27	12.9%	5	15.6%	16	1.1%	521	1.0%	0	0.0%	569	1.1%
Cert. Latino American	13	6.2%	2	6.3%	4	0.3%	187	0.4%	0	0.0%	206	0.4%
Cert. Non-Minority	75	35.7%	6	18.8%	47	3.3%	2,756	5.3%	1	1.0%	2,885	5.4%
Non-Minority	93	44.3%	18	56.3%	1,349	94.9%	48,158	92.4%	95	97.9%	49,713	92.3%
Total	210	100.0%	32	100.0%	1,421	100.0%	52,123	100.0%	97	100.0%	53,883	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$291,809	0.1%	$67,795	0.3%	$40,045	0.0%	$2,022,970	1.0%	$20,000	0.2%	$2,442,619	0.4%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%
Cert. Asian American	$13,595,166	5.8%	$4,266,184	21.0%	$2,356,686	1.4%	$3,237,685	1.6%	$0	0.0%	$23,455,720	3.7%
Cert. Latino American	$6,576,394	2.8%	$2,287,759	11.2%	$2,490,853	1.5%	$1,658,883	0.8%	$0	0.0%	$13,013,889	2.1%
Cert. Non-Minority	$43,885,137	18.7%	$3,351,340	16.5%	$13,763,184	8.4%	$7,654,884	3.8%	$140,000	1.4%	$68,794,545	10.9%
Non-Minority	$170,588,730	72.6%	$10,386,897	51.0%	$145,651,937	88.6%	$187,671,092	92.8%	$9,733,253	98.4%	$524,031,909	83.0%
Total	$234,937,235	100.0%	$20,359,975	100.0%	$164,302,705	100.0%	$202,245,514	100.0%	$9,893,253	100.0%	$631,738,682	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$359,346	0.2%	$40,830	0.3%	$794,643	0.3%	$2,525,497	1.2%	$15,800	0.2%	$3,736,116	0.6%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%	$0	0.0%
Cert. Asian American	$15,156,990	7.7%	$4,775,626	32.8%	$1,932,673	0.8%	$4,080,083	1.9%	$0	0.0%	$25,945,373	4.0%
Cert. Latino American	$3,968,119	2.0%	$2,652,818	18.2%	$2,414,618	1.1%	$1,319,691	0.6%	$0	0.0%	$10,355,246	1.6%
Cert. Non-Minority	$39,299,874	20.0%	$1,398,075	9.6%	$16,671,872	7.3%	$6,610,454	3.1%	$114,968	1.8%	$64,095,242	9.8%
Non-Minority	$137,276,599	70.0%	$5,711,733	39.2%	$206,558,679	90.4%	$196,861,479	93.1%	$6,223,897	97.9%	$552,632,387	84.1%
Total	$196,060,928	100.0%	$14,579,082	100.0%	$228,372,484	100.0%	$211,397,204	100.0%	$6,354,665	100.0%	$656,764,364	100.0%

Sub Contracts in All Departments: Fiscal Year 1998-1999

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	23	4.0%	2	2.0%	18	6.7%	0	----	0	----	43	4.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Asian American	86	14.8%	25	25.0%	25	9.4%	0	----	0	----	136	14.4%
Cert. Latino American	71	12.2%	5	5.0%	9	3.4%	0	----	0	----	85	9.0%
Cert. Non-Minority	150	25.9%	24	24.0%	59	22.1%	0	----	0	----	233	24.6%
Non-Minority	250	43.1%	44	44.0%	156	58.4%	0	----	0	----	450	47.5%
Total	580	100.0%	100	100.0%	267	100.0%	0	----	0	----	947	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$2,943,676	2.9%	$45,000	0.6%	$1,252,326	11.6%	$0	----	$0	----	$4,241,002	3.6%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	----	$0	0.0%
Cert. Asian American	$9,803,493	9.7%	$1,536,890	22.0%	$329,238	3.0%	$0	----	$0	----	$11,669,621	9.8%
Cert. Latino American	$17,201,593	17.1%	$789,543	11.3%	$394,234	3.6%	$0	----	$0	----	$18,385,370	15.5%
Cert. Non-Minority	$24,908,661	24.7%	$1,271,097	18.2%	$2,381,397	22.0%	$0	----	$0	----	$28,561,156	24.1%
Non-Minority	$45,893,486	45.6%	$3,352,449	47.9%	$6,461,662	59.7%	$0	----	$0	----	$55,707,598	47.0%
Total	$100,750,910	100.0%	$6,994,979	100.0%	$10,818,857	100.0%	$0	----	$0	----	$118,564,746	100.0%

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Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$2,676,605	3.3%	$91,627	1.6%	$1,521,031	13.6%	$0	----	$0	----	$4,289,263	4.4%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	----	$0	0.0%
Cert. Asian American	$7,688,295	9.4%	$1,374,315	24.6%	$1,094,097	9.8%	$0	----	$0	----	$10,156,706	10.4%
Cert. Latino American	$14,640,997	18.0%	$717,384	12.8%	$268,559	2.4%	$0	----	$0	----	$15,626,940	15.9%
Cert. Non-Minority	$22,123,193	27.2%	$1,329,674	23.8%	$2,218,975	19.9%	$0	----	$0	----	$25,671,842	26.2%
Non-Minority	$34,233,266	42.1%	$2,074,276	37.1%	$6,052,548	54.3%	$0	----	$0	----	$42,360,090	43.2%
Total	$81,362,356	100.0%	$5,587,275	100.0%	$11,155,209	100.0%	$0	----	$0	----	$98,104,841	100.0%

Prime Contracts in All Departments: Fiscal Year 1999-2000

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	4	2.5%	1	1.8%	8	0.6%	315	0.6%	1	1.5%	329	0.6%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	2	0.0%	0	0.0%	2	0.0%
Cert. Asian American	13	8.2%	6	10.9%	19	1.5%	520	1.1%	0	0.0%	558	1.1%
Cert. Latino American	20	12.6%	4	7.3%	5	0.4%	200	0.4%	1	1.5%	230	0.5%
Cert. Non-Minority	52	32.7%	7	12.7%	34	2.7%	2,777	5.6%	1	1.5%	2,871	5.6%
Non-Minority	70	44.0%	37	67.3%	1,215	94.8%	45,457	92.3%	64	95.5%	46,843	92.2%
Total	159	100.0%	55	100.0%	1,281	100.0%	49,271	100.0%	67	100.0%	50,833	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$4,616,310	2.5%	$1,956	0.0%	$261,783	0.2%	$825,598	0.4%	$2,599	0.1%	$5,708,245	1.0%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$118	0.0%	$0	0.0%	$118	0.0%
Cert. Asian American	$15,578,185	8.3%	$1,380,883	2.5%	$2,664,306	1.7%	$3,813,931	2.0%	$0	0.0%	$23,437,305	3.9%
Cert. Latino American	$26,519,544	14.2%	$10,393,582	18.5%	$376,300	0.2%	$1,975,377	1.0%	$158	0.0%	$39,264,961	6.6%
Cert. Non-Minority	$33,077,108	17.7%	$21,104,340	37.6%	$7,795,952	4.9%	$6,352,528	3.4%	$420	0.0%	$68,330,348	11.5%
Non-Minority	$107,479,316	57.4%	$23,187,902	41.4%	$149,024,620	93.1%	$175,992,600	93.1%	$3,555,086	99.9%	$459,239,525	77.1%
Total	$187,270,463	100.0%	$56,068,662	100.0%	$160,122,961	100.0%	$188,960,152	100.0%	$3,558,263	100.0%	$595,980,501	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$4,470,750	2.8%	$1,956	0.0%	$1,156,992	0.7%	$839,218	0.4%	$2,599	0.0%	$6,471,515	1.1%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$118	0.0%	$0	0.0%	$118	0.0%
Cert. Asian American	$15,252,274	9.7%	$1,356,384	2.4%	$1,592,579	0.9%	$3,069,207	1.6%	$0	0.0%	$21,270,445	3.6%
Cert. Latino American	$24,818,615	15.7%	$10,412,902	18.2%	$11,130,621	6.4%	$1,816,581	1.0%	$158	0.0%	$48,178,878	8.2%
Cert. Non-Minority	$29,210,085	18.5%	$23,580,075	41.2%	$9,321,488	5.4%	$7,449,868	3.9%	$420	0.0%	$69,561,935	11.9%
Non-Minority	$83,945,040	53.2%	$21,944,535	38.3%	$150,353,583	86.6%	$177,855,681	93.1%	$5,980,980	99.9%	$440,079,820	75.2%
Total	$157,696,765	100.0%	$57,295,851	100.0%	$173,555,265	100.0%	$191,030,674	100.0%	$5,984,157	100.0%	$585,562,712	100.0%

Sub Contracts in All Departments: Fiscal Year 1999-2000

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	30	5.7%	15	5.4%	43	7.7%	0	----	0	----	88	6.4%
Cert. Arab American	0	0.0%	1	0.4%	1	0.2%	0	----	0	----	2	0.1%
Cert. Asian American	68	12.8%	36	13.0%	82	14.6%	0	----	0	----	186	13.6%
Cert. Latino American	85	16.0%	28	10.1%	14	2.5%	0	----	0	----	127	9.3%
Cert. Non-Minority	117	22.1%	49	17.7%	105	18.7%	0	----	0	----	271	19.8%
Non-Minority	230	43.4%	148	53.4%	316	56.3%	0	----	0	----	694	50.7%
Total	530	100.0%	277	100.0%	561	100.0%	0	----	0	----	1,368	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$5,153,324	6.6%	$1,189,080	4.5%	$881,336	12.5%	$0	----	$0	----	$7,223,740	6.5%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$0	----	$0	----	$0	0.0%
Cert. Asian American	$11,163,734	14.4%	$2,900,543	11.0%	$954,065	13.5%	$0	----	$0	----	$15,018,342	13.5%
Cert. Latino American	$5,872,717	7.6%	$5,097,833	19.4%	$233,723	3.3%	$0	----	$0	----	$11,204,273	10.1%
Cert. Non-Minority	$11,830,151	15.2%	$4,196,786	15.9%	$837,193	11.9%	$0	----	$0	----	$16,864,130	15.2%
Non-Minority	$43,616,621	56.2%	$12,931,618	49.1%	$4,154,492	58.8%	$0	----	$0	----	$60,702,732	54.7%
Total	$77,636,548	100.0%	$26,315,860	100.0%	$7,060,809	100.0%	$0	----	$0	----	$111,013,217	100.0%

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Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$4,313,798	8.8%	$422,839	1.7%	$1,292,837	8.0%	$0	----	$0	----	$6,029,475	6.7%
Cert. Arab American	$0	0.0%	$20,282	0.1%	$92,308	0.6%	$0	----	$0	----	$112,590	0.1%
Cert. Asian American	$9,498,421	19.3%	$1,873,576	7.6%	$1,312,553	8.1%	$0	----	$0	----	$12,684,550	14.1%
Cert. Latino American	$4,782,682	9.7%	$4,969,825	20.1%	$414,018	2.5%	$0	----	$0	----	$10,166,525	11.3%
Cert. Non-Minority	$8,859,787	18.0%	$1,921,592	7.8%	$2,111,232	13.0%	$0	----	$0	----	$12,892,611	14.3%
Non-Minority	$21,733,047	44.2%	$15,475,796	62.7%	$11,034,102	67.9%	$0	----	$0	----	$48,242,945	53.5%
Total	$49,187,735	100.0%	$24,683,912	100.0%	$16,257,049	100.0%	$0	----	$0	----	$90,128,695	100.0%

Prime Contracts in All Departments: Fiscal Year 2000-2001

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	5	2.2%	0	0.0%	9	0.9%	320	0.7%	0	0.0%	334	0.7%
Cert. Arab American	3	1.3%	0	0.0%	1	0.1%	61	0.1%	0	0.0%	65	0.1%
Cert. Asian American	17	7.6%	7	22.6%	18	1.8%	994	2.0%	0	0.0%	1,036	2.1%
Cert. Latino American	30	13.4%	0	0.0%	3	0.3%	261	0.5%	0	0.0%	294	0.6%
Cert. Non-Minority	43	19.2%	3	9.7%	34	3.4%	2,580	5.3%	0	0.0%	2,660	5.3%
Non-Minority	126	56.3%	21	67.7%	944	93.6%	44,904	91.4%	12	100.0%	46,007	91.3%
Total	224	100.0%	31	100.0%	1,009	100.0%	49,120	100.0%	12	100.0%	50,396	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$1,963,539	0.6%	$0	0.0%	$223,839	0.2%	$895,167	0.4%	$0	0.0%	$3,082,545	0.4%
Cert. Arab American	$166,720	0.1%	$0	0.0%	$155,425	0.1%	$46,984	0.0%	$0	0.0%	$369,129	0.1%
Cert. Asian American	$12,508,649	3.8%	$1,033,871	5.3%	$1,810,630	1.3%	$3,032,300	1.5%	$0	0.0%	$18,385,449	2.7%
Cert. Latino American	$30,703,513	9.4%	$0	0.0%	$453,000	0.3%	$3,250,194	1.6%	$0	0.0%	$34,406,707	5.0%
Cert. Non-Minority	$20,867,768	6.4%	$2,418,468	12.5%	$3,124,100	2.2%	$6,772,408	3.3%	$0	0.0%	$33,182,743	4.8%
Non-Minority	$259,512,316	79.7%	$15,931,159	82.2%	$134,937,964	95.9%	$189,009,877	93.1%	$584,753	100.0%	$599,976,069	87.0%
Total	$325,722,504	100.0%	$19,383,497	100.0%	$140,704,958	100.0%	$203,006,931	100.0%	$584,753	100.0%	$689,402,643	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$1,719,554	1.3%	$0	0.0%	$279,618	0.2%	$776,247	0.4%	$0	0.0%	$2,775,419	0.6%
Cert. Arab American	$177,146	0.1%	$0	0.0%	$155,425	0.1%	$36,261	0.0%	$0	0.0%	$368,832	0.1%
Cert. Asian American	$7,169,092	5.5%	$976,267	5.1%	$1,400,610	1.0%	$2,882,655	1.6%	$0	0.0%	$12,428,624	2.6%
Cert. Latino American	$23,087,927	17.6%	$0	0.0%	$184,639	0.1%	$2,903,624	1.6%	$0	0.0%	$26,176,190	5.5%
Cert. Non-Minority	$16,392,794	12.5%	$1,381,076	7.2%	$1,929,951	1.3%	$5,688,019	3.1%	$0	0.0%	$25,391,840	5.3%
Non-Minority	$82,687,140	63.0%	$16,946,129	87.8%	$139,474,804	97.2%	$171,818,897	93.3%	$306,807	100.0%	$411,233,776	86.0%
Total	$131,233,654	100.0%	$19,303,472	100.0%	$143,425,048	100.0%	$184,105,702	100.0%	$306,807	100.0%	$478,374,681	100.0%

Sub Contracts in All Departments: Fiscal Year 2000-2001

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	46	7.5%	5	4.0%	12	10.5%	1	100.0%	0	----	64	7.5%
Cert. Arab American	1	0.2%	1	0.8%	0	0.0%	0	0.0%	0	----	2	0.2%
Cert. Asian American	90	14.6%	29	23.0%	19	16.7%	0	0.0%	0	----	138	16.1%
Cert. Latino American	88	14.3%	10	7.9%	2	1.8%	0	0.0%	0	----	100	11.7%
Cert. Non-Minority	111	18.0%	17	13.5%	19	16.7%	0	0.0%	0	----	147	17.2%
Non-Minority	280	45.5%	64	50.8%	62	54.4%	0	0.0%	0	----	406	47.4%
Total	616	100.0%	126	100.0%	114	100.0%	1	100.0%	0	----	857	100.0%

Sub Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$6,172,755	9.4%	$301,500	4.3%	$56,107	3.1%	$0	----	$0	----	$6,530,362	8.8%
Cert. Arab American	$58,000	0.1%	$0	0.0%	$0	0.0%	$0	----	$0	----	$58,000	0.1%
Cert. Asian American	$8,551,433	13.0%	$3,692,017	52.5%	$569,488	31.6%	$0	----	$0	----	$12,812,938	17.2%
Cert. Latino American	$10,703,728	16.3%	$567,635	8.1%	$912	0.1%	$0	----	$0	----	$11,272,275	15.1%
Cert. Non-Minority	$11,321,361	17.2%	$434,083	6.2%	$312,033	17.3%	$0	----	$0	----	$12,067,477	16.2%
Non-Minority	$28,977,704	44.0%	$2,033,874	28.9%	$863,873	47.9%	$0	----	$0	----	$31,875,451	42.7%
Total	$65,784,981	100.0%	$7,029,109	100.0%	$1,802,413	100.0%	$0	----	$0	----	$74,616,503	100.0%

0

Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$1,320,642	4.0%	$239,083	7.4%	$109,764	3.1%	$8,544	100.0%	$0	----	$1,678,034	4.2%
Cert. Arab American	$0	0.0%	$38,517	1.2%	$0	0.0%	$0	0.0%	$0	----	$38,517	0.1%
Cert. Asian American	$4,934,506	15.0%	$580,077	17.9%	$1,277,341	36.0%	$0	0.0%	$0	----	$6,791,923	17.1%
Cert. Latino American	$6,244,782	19.0%	$421,684	13.0%	$30,008	0.8%	$0	0.0%	$0	----	$6,696,473	16.9%
Cert. Non-Minority	$4,556,776	13.9%	$321,393	9.9%	$1,216,177	34.2%	$0	0.0%	$0	----	$6,094,347	15.4%
Non-Minority	$15,821,487	48.1%	$1,637,731	50.6%	$919,021	25.9%	$0	0.0%	$0	----	$18,378,239	46.3%
Total	$32,878,193	100.0%	$3,238,485	100.0%	$3,552,311	100.0%	$8,544	100.0%	$0	----	$39,677,533	100.0%

Prime Contracts in All Departments: Fiscal Year 2001-2002

Number of Prime Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	1.1%	0	0.0%	1	0.2%	143	0.5%	0	0.0%	145	0.5%
Cert. Arab American	0	0.0%	0	0.0%	1	0.2%	35	0.1%	0	0.0%	36	0.1%
Cert. Asian American	11	12.5%	0	0.0%	10	2.0%	608	2.2%	0	0.0%	629	2.2%
Cert. Latino American	19	21.6%	0	0.0%	1	0.2%	189	0.7%	0	0.0%	209	0.7%
Cert. Non-Minority	24	27.3%	1	25.0%	12	2.4%	1,338	4.8%	0	0.0%	1,375	4.8%
Non-Minority	33	37.5%	3	75.0%	485	95.1%	25,604	91.7%	14	100.0%	26,139	91.6%
Total	88	100.0%	4	100.0%	510	100.0%	27,917	100.0%	14	100.0%	28,533	100.0%

Prime Award

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$545,000	0.6%	$0	0.0%	$446	0.0%	$3,208,197	3.2%	$0	0.0%	$3,753,644	1.4%
Cert. Arab American	$0	0.0%	$0	0.0%	$0	0.0%	$238,252	0.2%	$0	0.0%	$238,252	0.1%
Cert. Asian American	$20,841,748	24.7%	$0	0.0%	$3,536,900	4.9%	$3,070,540	3.1%	$0	0.0%	$27,449,188	10.6%
Cert. Latino American	$24,037,835	28.5%	$0	0.0%	$287,500	0.4%	$1,314,396	1.3%	$0	0.0%	$25,639,731	9.9%
Cert. Non-Minority	$16,570,562	19.7%	$677,475	44.4%	$3,216,965	4.4%	$4,015,436	4.0%	$0	0.0%	$24,480,438	9.5%
Non-Minority	$22,235,535	26.4%	$848,828	55.6%	$65,683,389	90.3%	$87,947,363	88.1%	$760,144	100.0%	$177,475,260	68.5%
Total	$84,230,680	100.0%	$1,526,303	100.0%	$72,725,201	100.0%	$99,794,185	100.0%	$760,144	100.0%	$259,036,513	100.0%

Prime Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$477,613	2.1%	$0	0.0%	$446	0.0%	$454,977	0.7%	$0	0.0%	$933,037	0.9%
Cert. Arab American	$0	0.0%	$0	0.0%	$198,148	1.3%	$60,550	0.1%	$0	0.0%	$258,697	0.2%
Cert. Asian American	$4,489,223	19.8%	$0	0.0%	$252,737	1.6%	$1,443,305	2.2%	$0	0.0%	$6,185,265	5.9%
Cert. Latino American	$8,865,158	39.0%	$0	0.0%	$36,006	0.2%	$888,675	1.3%	$0	0.0%	$9,789,840	9.3%
Cert. Non-Minority	$3,830,377	16.9%	$151,884	31.3%	$187,897	1.2%	$2,661,183	4.0%	$0	0.0%	$6,831,341	6.5%
Non-Minority	$5,061,300	22.3%	$333,523	68.7%	$14,909,757	95.7%	$60,775,611	91.7%	$515,437	100.0%	$81,595,627	77.3%
Total	$22,723,671	100.0%	$485,407	100.0%	$15,584,990	100.0%	$66,284,301	100.0%	$515,437	100.0%	$105,593,807	100.0%

Sub Contracts in All Departments: Fiscal Year 2001-2002

Number of Sub Contracts

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	24	7.5%	2	13.3%	13	8.1%	0	----	0	----	39	7.8%
Cert. Arab American	1	0.3%	0	0.0%	6	3.7%	0	----	0	----	7	1.4%
Cert. Asian American	63	19.6%	3	20.0%	46	28.6%	0	----	0	----	112	22.5%
Cert Latino American	50	15.5%	1	6.7%	7	4.3%	0	----	0	----	58	11.6%
Cert. Non-Minority	66	20.5%	3	20.0%	32	19.9%	0	----	0	----	101	20.3%
Non-Minority	118	36.6%	6	40.0%	57	35.4%	0	----	0	----	181	36.3%
Total	322	100.0%	15	100.0%	161	100.0%	0	----	0	----	498	100.0%

Sub Award

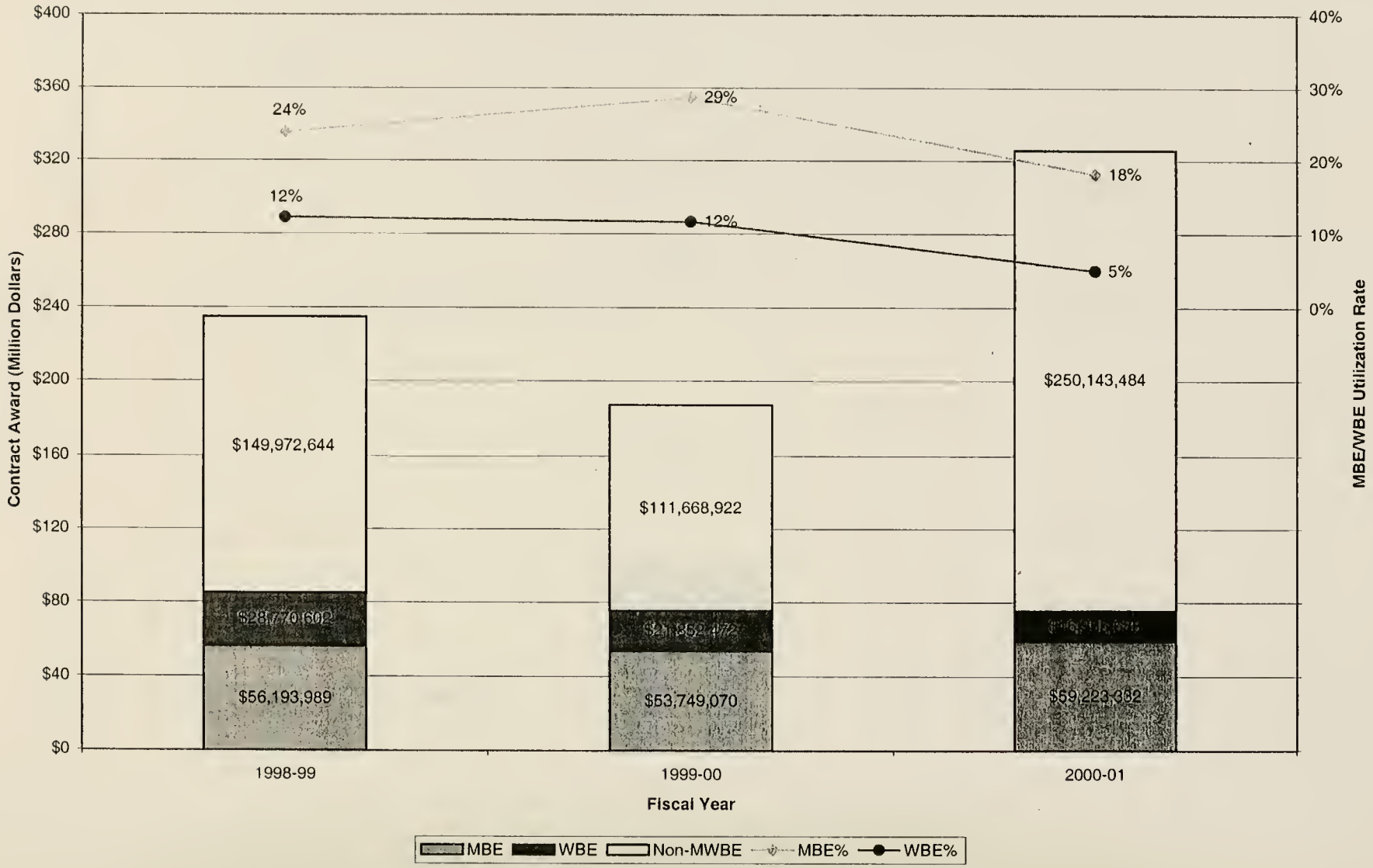
	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	$3,180,504	13.2%	$26,080	28.2%	$121,989	2.3%	$0	----	$0	----	$3,328,573	11.3%
Cert. Arab American	$1,422,500	5.9%	$0	0.0%	$0	0.0%	$0	----	$0	----	$1,422,500	4.8%
Cert. Asian American	$5,785,895	24.0%	$7,460	8.1%	$2,745,001	51.2%	$0	----	$0	----	$8,538,356	28.9%
Cert. Latino American	$3,746,861	15.5%	$19,815	21.4%	$48,000	0.9%	$0	----	$0	----	$3,814,676	12.9%
Cert. Non-Minority	$4,298,687	17.8%	$39,207	42.4%	$341,607	6.4%	$0	----	$0	----	$4,679,501	15.8%
Non-Minority	$5,679,064	23.6%	$0	0.0%	$2,100,786	39.2%	$0	----	$0	----	$7,779,850	26.3%
Total	$24,113,511	100.0%	$92,562	100.0%	$5,357,384	100.0%	$0	----	$0	----	$29,563,457	100.0%

0

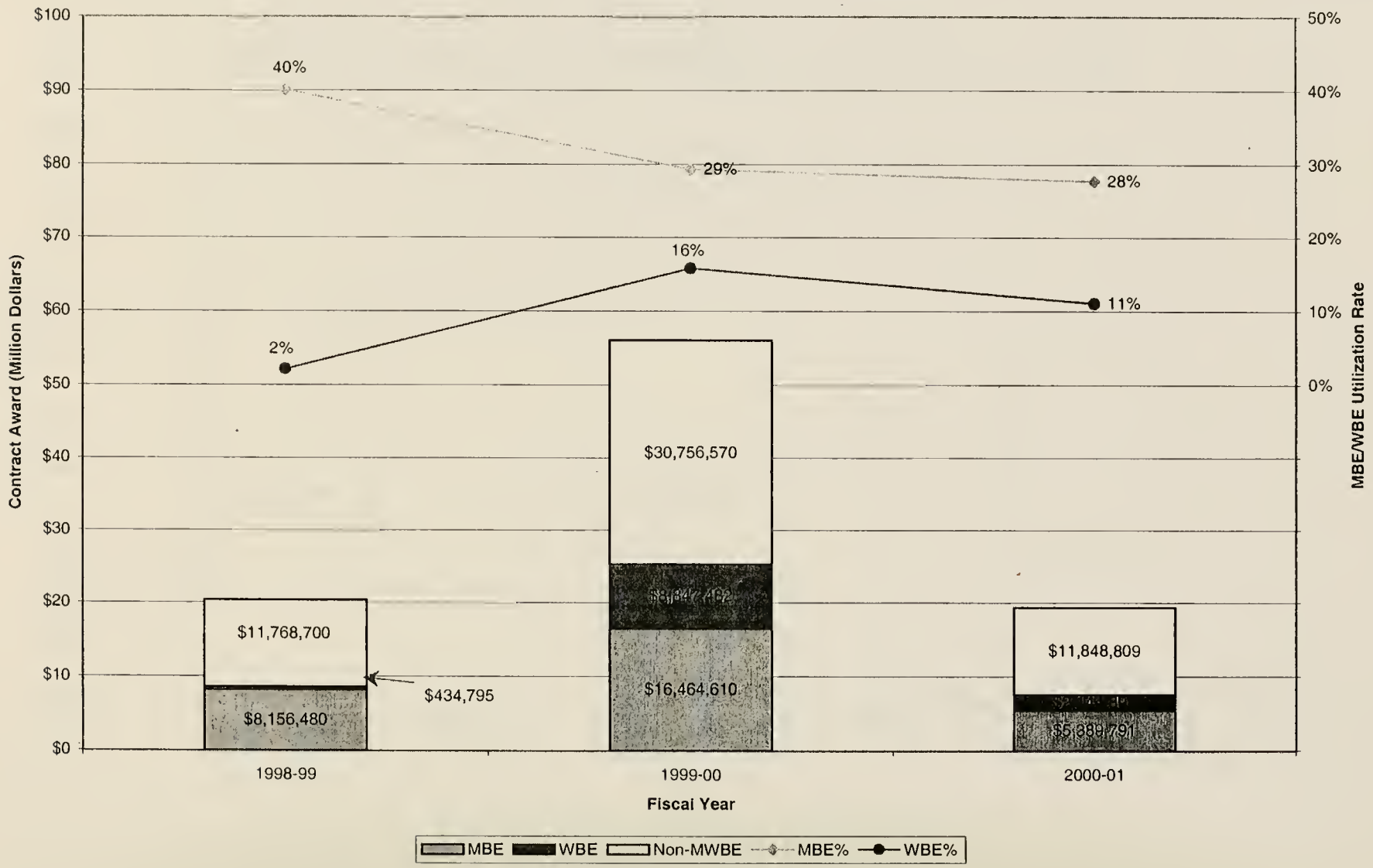
Sub Payment

	Construction		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	$530,870	14.4%	$0	0.0%	$13,424	4.4%	$0	----	$0	----	$544,294	13.3%
Cert. Arab American	$0	0.0%	$0	0.0%	$39,683	12.9%	$0	----	$0	----	$39,683	1.0%
Cert. Asian American	$384,675	10.4%	$1,400	1.8%	$24,226	7.9%	$0	----	$0	----	$410,301	10.0%
Cert. Latino American	$1,241,367	33.6%	$0	0.0%	$53,921	17.5%	$0	----	$0	----	$1,295,289	31.7%
Cert. Non-Minority	$467,352	12.6%	$0	0.0%	$28,282	9.2%	$0	----	$0	----	$495,633	12.1%
Non-Minority	$1,072,736	29.0%	$77,878	98.2%	$148,387	48.2%	$0	----	$0	----	$1,299,002	31.8%
Total	$3,697,000	100.0%	$79,278	100.0%	$307,923	100.0%	$0	----	$0	----	$4,084,201	100.0%

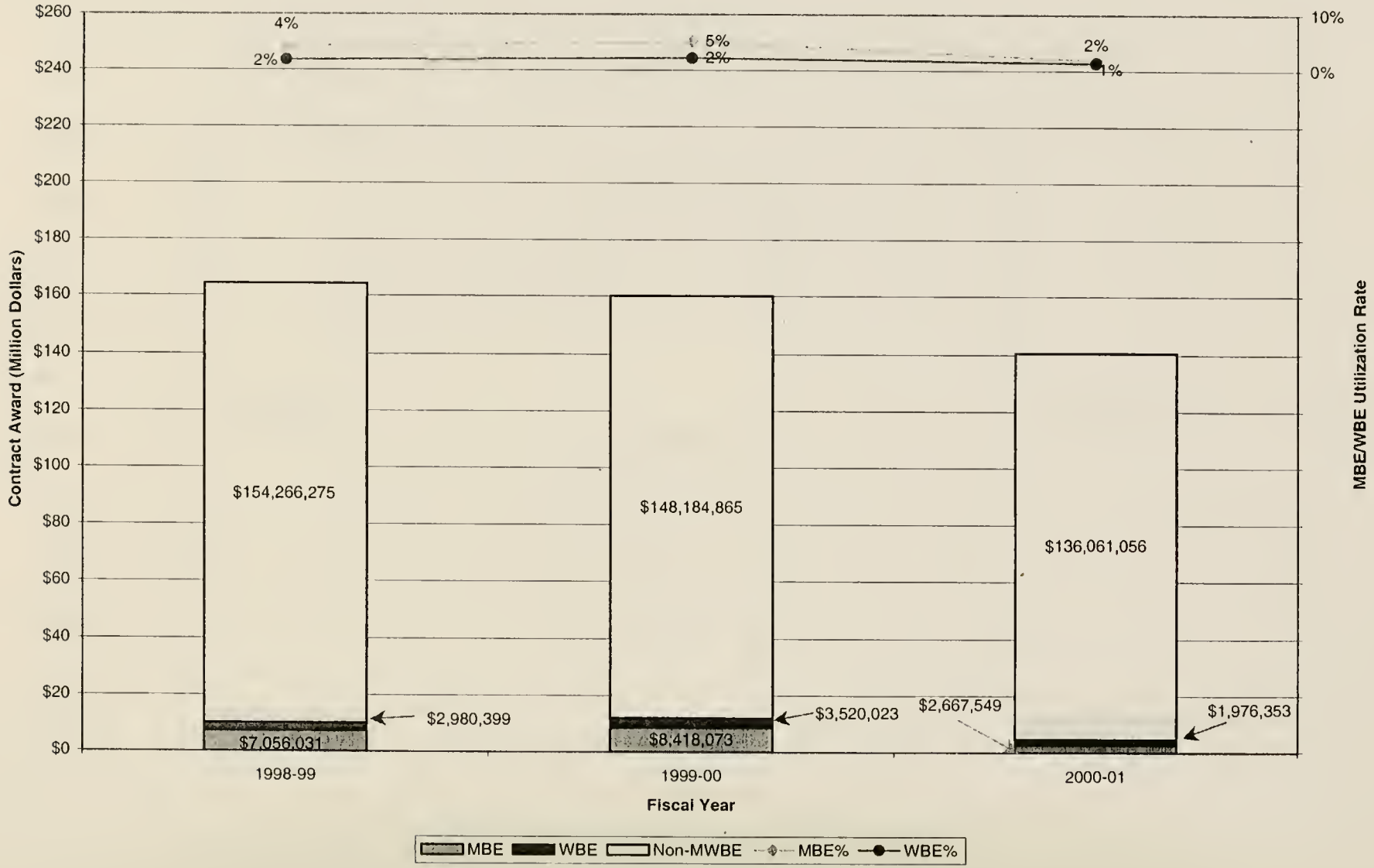
Construction Award by Fiscal Year

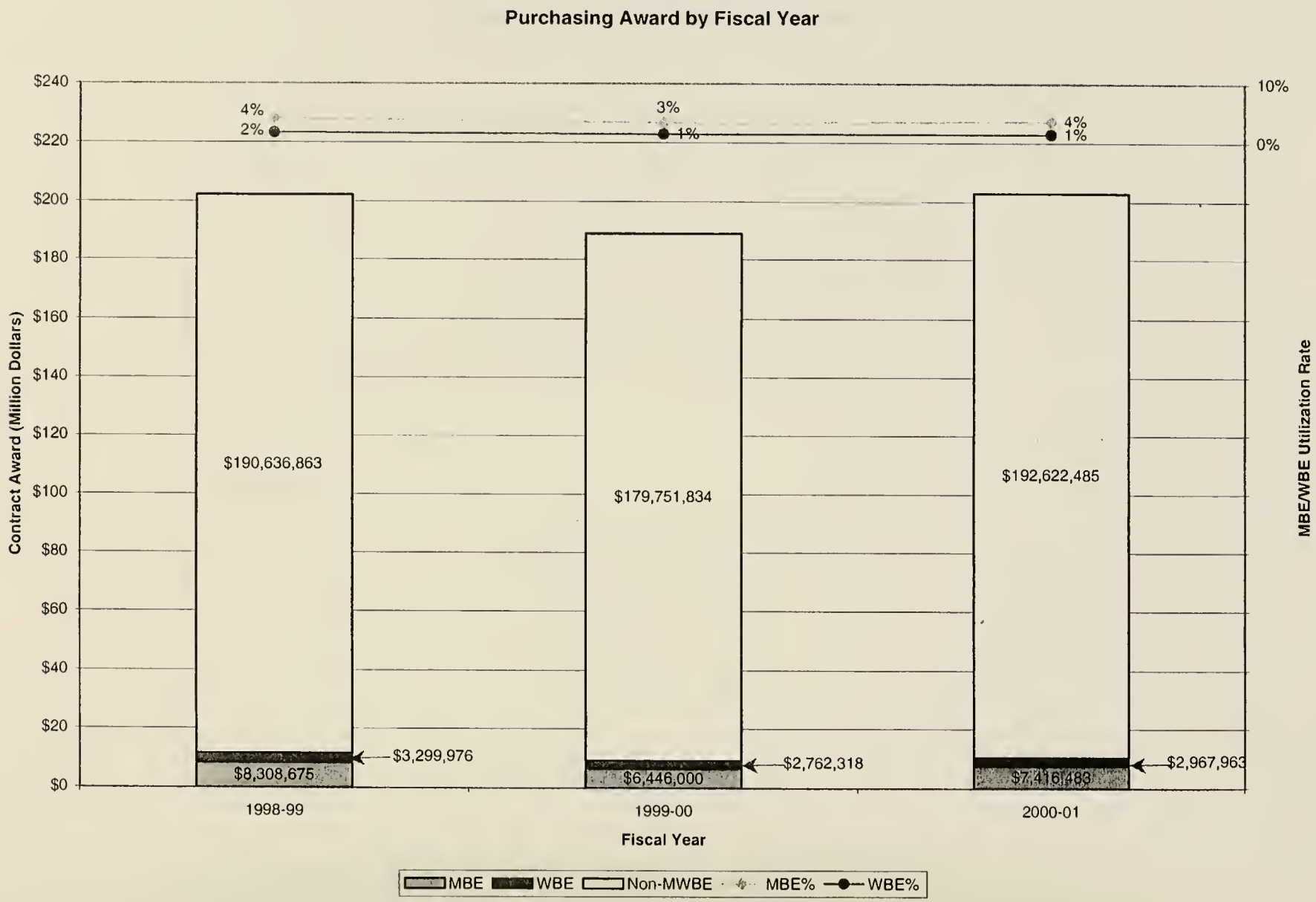


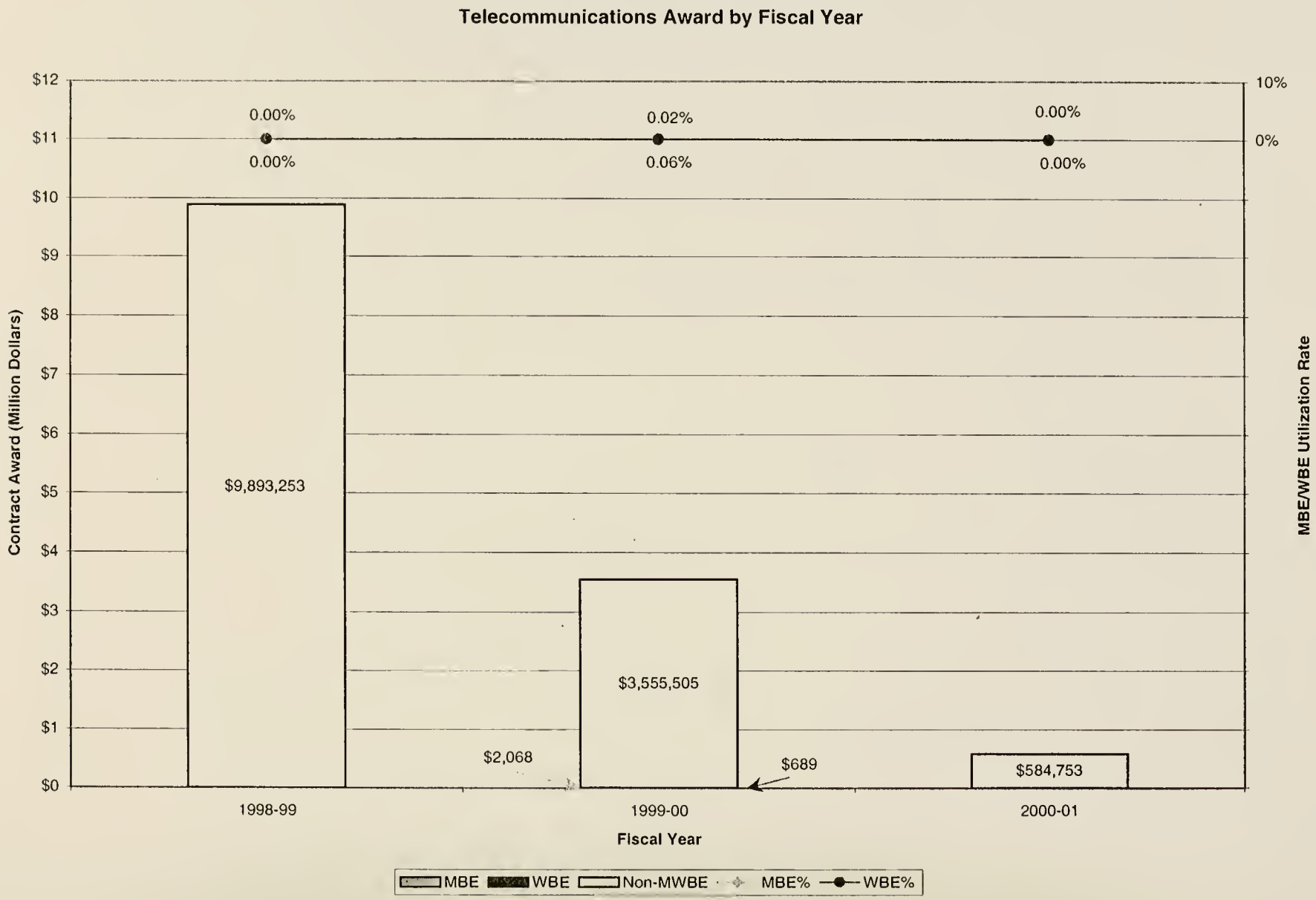
Architecture and Engineering Award by Fiscal Year

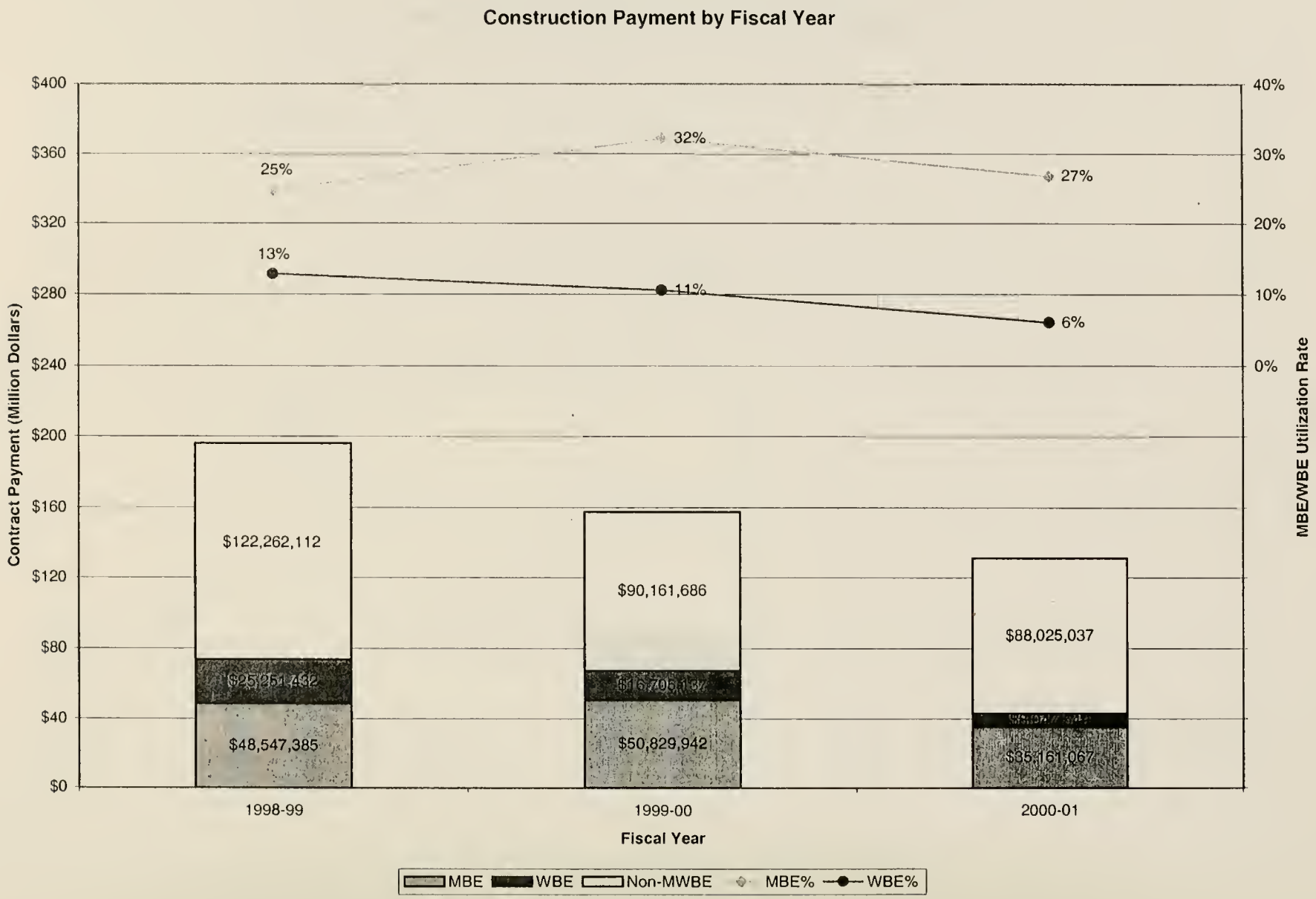


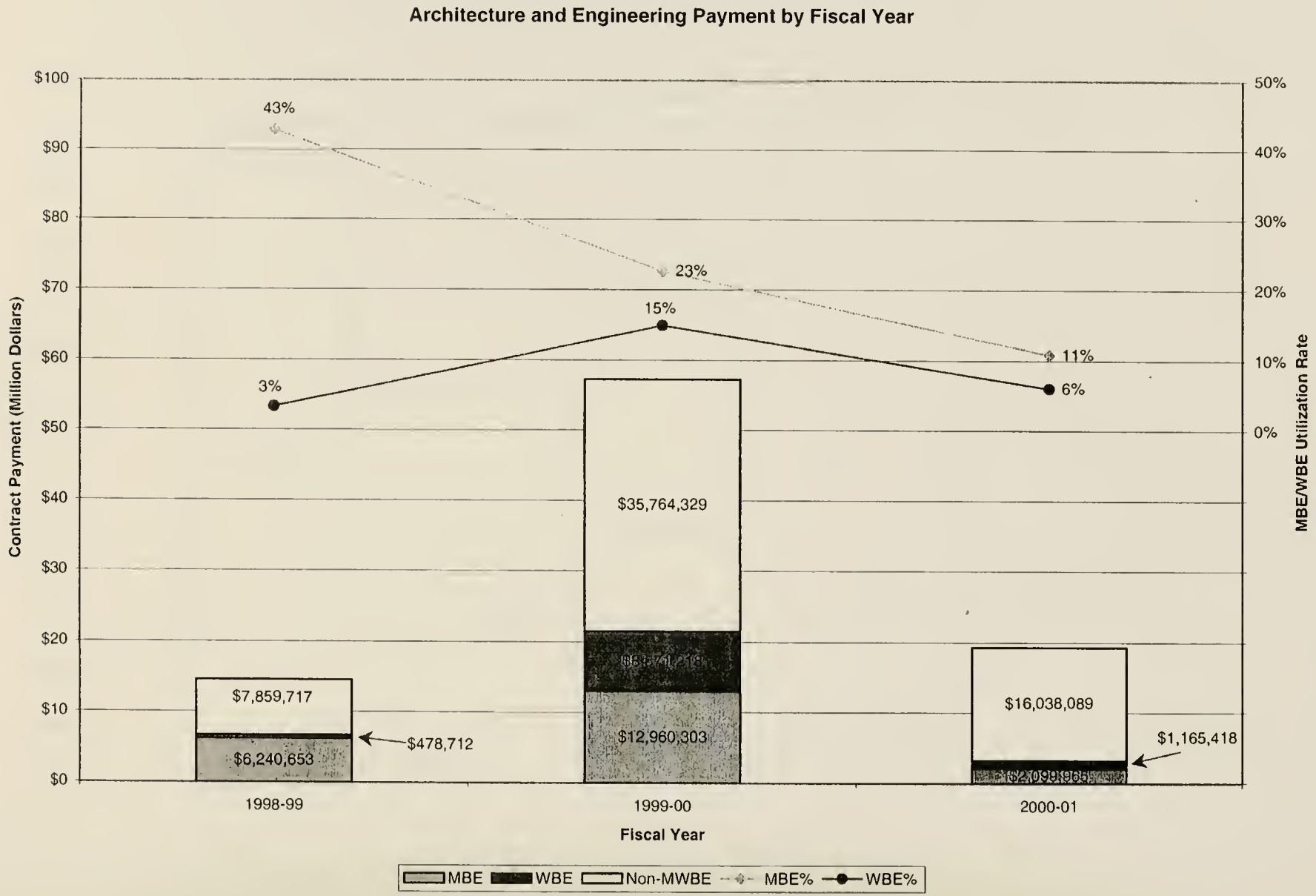
Professional Services Award by Fiscal Year



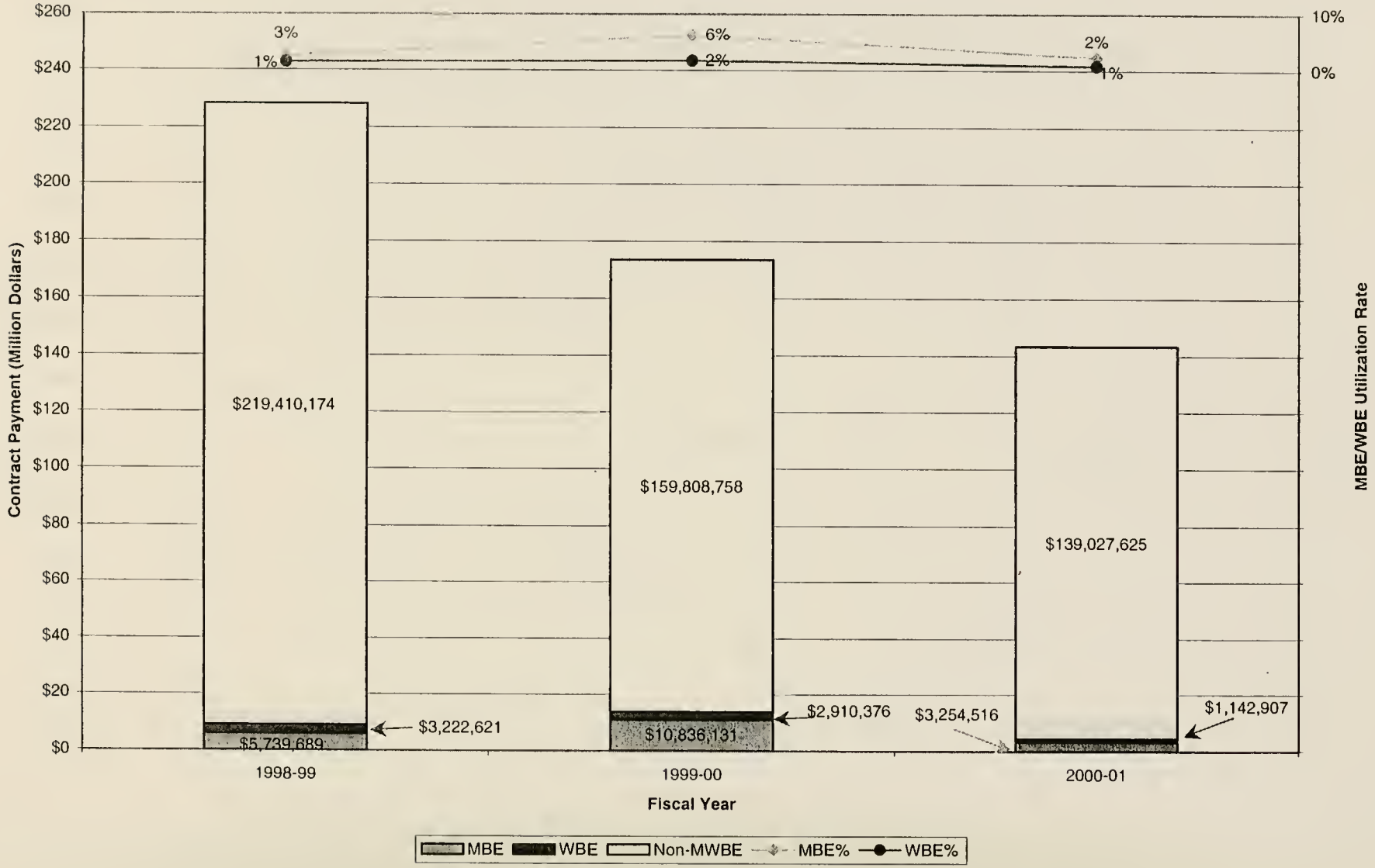

Purchasing Award by Fiscal Year
$240
$220
$200
$180
$160
$140
$120
$100
$80
$60
$40
$20
$0
Contract Award (Million Dollars)
10%
0%
MBE/WBE Utilization Rate
4%
2%
3%
1%
4%
1%
$190,636,863
$179,751,834
$192,622,485
$3,299,976
$2,762,318
$2,967,963
$8,308,675
$6,446,000
$7,416,483
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%

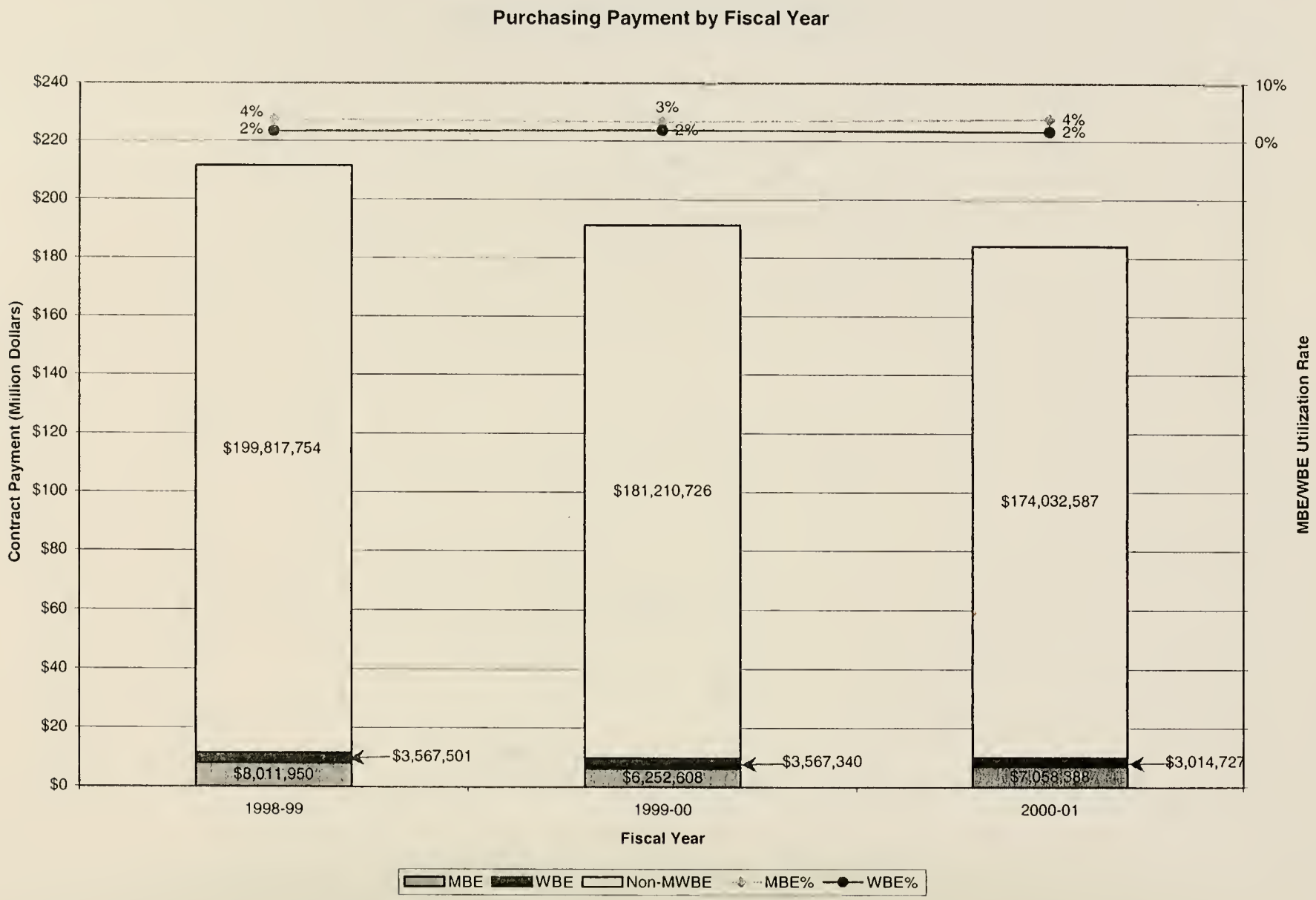

Telecommunications Award by Fiscal Year
$12
$11
$10
$9
$8
$7
$6
$5
$4
$3
$2
$1
$0
Contract Award (Million Dollars)
10%
0%
MBE/WBE Utilization Rate
0.00%
0.00%
0.02%
0.06%
0.00%
0.00%
$9,893,253
$2,068
$3,555,505
$689
$584,753
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%

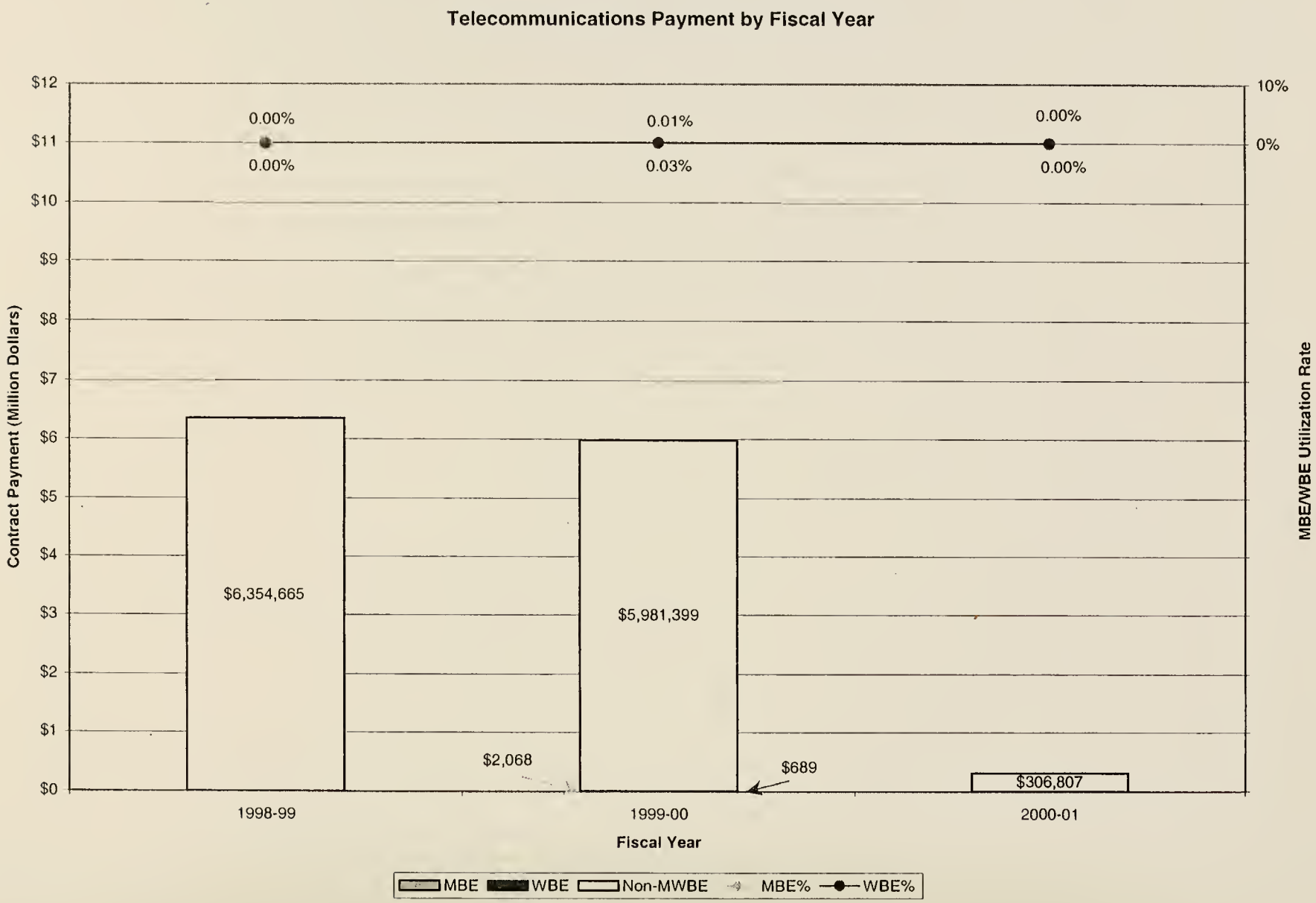

Construction Payment by Fiscal Year
Contract Payment (Million Dollars)
MBE/WBE Utilization Rate
$400
$360
$320
$280
$240
$200
$160
$120
$80
$40
$0
40%
30%
20%
10%
0%
25%
32%
27%
13%
11%
6%
$122,262,112
$25,251,432
$48,547,385
$90,161,686
$16,705,113
$50,829,942
$88,025,037
$35,161,067
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%


Architecture and Engineering Payment by Fiscal Year
Contract Payment (Million Dollars)
$100
$90
$80
$70
$60
$50
$40
$30
$20
$10
$0
MBE/WBE Utilization Rate
50%
40%
30%
20%
10%
0%
43%
23%
11%
3%
15%
6%
$7,859,717
$6,240,653
$478,712
$35,764,329
$12,960,303
$16,038,089
$1,165,418
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%

Professional Services Payment by Fiscal Year




Purchasing Payment by Fiscal Year
Contract Payment (Million Dollars)
$240
$220
$200
$180
$160
$140
$120
$100
$80
$60
$40
$20
$0
10%
0%
MBE/WBE Utilization Rate
4%
2%
3%
2%
4%
2%
$199,817,754
$181,210,726
$174,032,587
$8,011,950
$3,567,501
$6,252,608
$3,567,340
$7,058,388
$3,014,727
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%


Telecommunications Payment by Fiscal Year
$12
$11
$10
$9
$8
$7
$6
$5
$4
$3
$2
$1
$0
Contract Payment (Million Dollars)
10%
0%
MBE/WBE Utilization Rate
0.00%
0.00%
0.01%
0.03%
0.00%
0.00%
$6,354,665
$2,068
$5,981,399
$689
$306,807
1998-99
1999-00
2000-01
Fiscal Year
MBE
WBE
Non-MWBE
MBE%
WBE%